

**GRAYSON COLLEGE**  
**DISCUSSION OF BUDGET FOR 2016-2017 FISCAL YEAR**

**SUMMARY**

The 2016-2017 budget provides financial stability while continuing to implement initiatives begun in prior years and providing flexibility to address issues in the future. The budget is balanced, meaning that requested expenditures are matched by anticipated revenue.

The budget provides several changes in compensation, including an across-the-board raise for employees. In the past, longer serving employees that are on a salary scale would receive a lower percentage wage increase than other employees. The 2016-2017 budget includes a one-time payment so that all full-time employees will receive increased compensation of at least two percent.

Additionally, in 2016-2017, the college will go to a bi-weekly pay cycle, and some employees will move from monthly pay to hourly pay. The change in pay periods will mean these employees will experience a drop in income in the early months of the new budget year, although they will actually receive more wages on an annual basis. The 2016-2017 budget contains funding for those employees that will move to being paid on an hourly basis so that they will receive pay for an additional three days on their first check in 2016-2017.

The 2016-2017 budget contains six new positions in the Unrestricted Fund. These are: an Industrial Maintenance instructor in the Center for Workplace Learning (CWL), a software developer in the Information Technology area, an Assistant Director of Financial Aid, a Human Resources specialist, and two new custodial positions. During the past year, two full-time faculty positions were eliminated due to low enrollment in their programs.

The 2016-2017 budget sets aside funds to provide progress in two vital areas. As hinted at above, work needs to be done on salary administration. In particular, there is wide-spread dissatisfaction with the salary scales that control the compensation of the faculty, maintenance, lab and most notably the clerical staff. This budget contains \$227,540 to address salary administration. It also contains \$150,000 to fund enhanced efforts to improve student success. Specific actions for the use of these funds in salary administration and student success are to be developed during the 2016-2017 fiscal year.

Significantly, the 2016-2017 budget continues to provide for future capital needs by transferring \$1,000,000 from the Unrestricted Fund to the Plant Fund.

Furthermore, the budget continues work on major initiatives that began in prior years. These include the implementation of Achieving the Dream, the conversion to a new learning management system (LMS), the establishment of an early college high school, and the conversion to a new enterprise resource (ERP) computer system.

Funding challenges include an anticipated drop in enrollment and challenges in the operation of the bookstore. A solid increase in taxable values will provide additional property taxes to off-set these challenges. Also additional revenue will come from increased fees to students and from the increase of differential tuition in the nursing program.

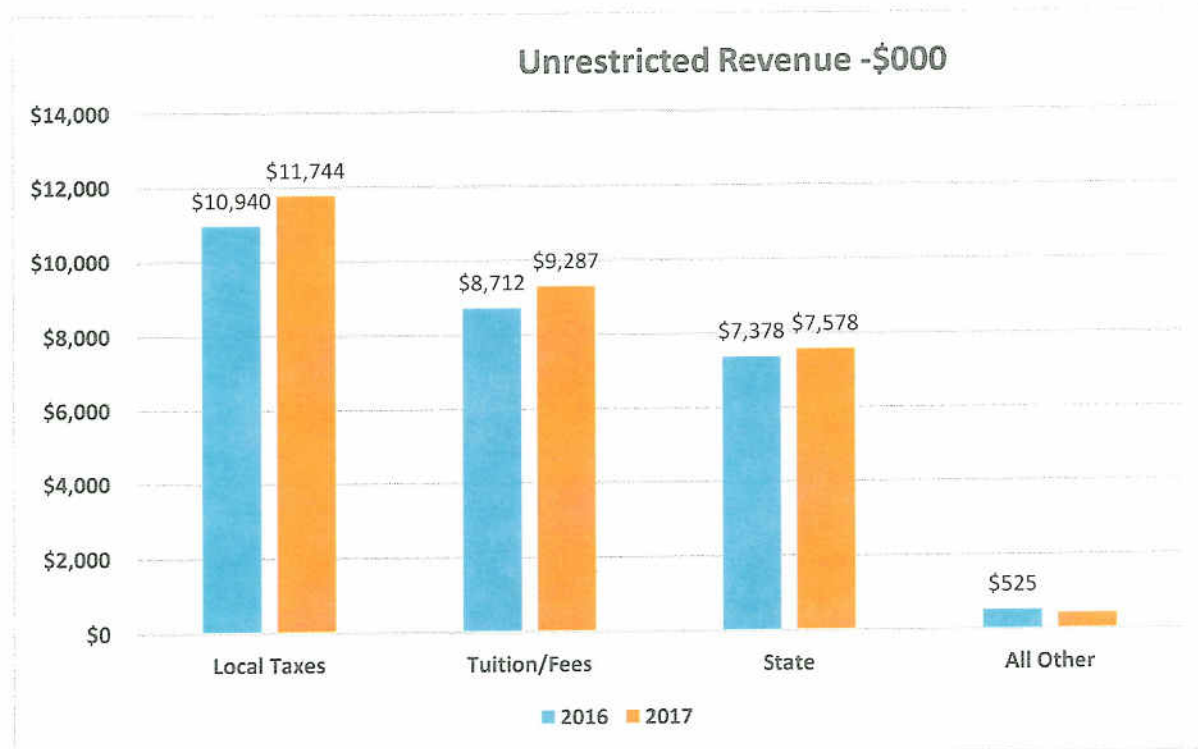
**UNRESTRICTED FUND REVENUE**

Revenue in the 2016-2017 Unrestricted Fund budget is higher than that in the 2015-2016 budget, increasing \$1,487,463, or 5.4%. Increased revenue from local property taxes is the primary reason for the increase, along with a smaller increase from student fees. The 2016-2017 budget for state appropriations increased \$200,000 as compared with the 2015-2016 budget because of the unexpected increase in the special appropriation dedicated to Viticulture.

The three major sources of revenue for the Unrestricted Fund are local property taxes, tuition and fees, and funding from the State of Texas. There are also several minor sources of revenue, grouped in the All Other category.

	2015-16		2016-17	
Local Taxes	\$10,940,000	39.7%	\$11,744,000	40.4%
Tuition and Fees	8,712,467	31.6%	9,286,580	32.0%
State Appropriations	7,378,388	26.8%	7,578,388	26.1%
All Other	524,950	1.9%	434,300	1.5%
	<u>\$27,555,805</u>	<u>100.0%</u>	<u>\$29,043,268</u>	<u>100.0%</u>

Information on Unrestricted Fund revenue from the 2016-2017 budget and the 2015-2016 budget are presented in graphic form below.





Over time, funding from the State of Texas has dropped as a percentage of total unrestricted revenue. Its replacement comes from local property taxpayers and from charges to students.

**Local Property Taxes:** This is the single largest source of revenue in the budget for the Unrestricted Fund, bringing in 40.0% of the total.

Total taxable values are approximately \$507 million higher than the prior year. This growth allows the total tax rate to decrease from \$.1814/\$100 value to \$.1813/\$100 value while bringing in more revenue. The growth came from the continued construction of a power plant, from higher valuations of existing residential properties, and from a substantial amount of new construction. These increases were partially off-set by lower values on oil and gas property.

**Tuition and Fees:** This is the second largest category of Unrestricted Fund Revenue, making up 31.6% of the total. Revenue from this category is projected to increase \$574,112, or 6.6% despite a projected 5.0% drop in enrollment. The increase in this revenue in the face of declining enrollment reflects an increase in differential tuition for the nursing program, as well as the increases in the general use fee and some laboratory fees. Additionally, higher tuition is budgeted from the CWL.

**State Appropriations:** Appropriations from the State of Texas are now the third largest category of Unrestricted Revenue, making up 26.1% of the total.

Funding for instruction is based on a multi-faceted formula to reward community colleges for success as well as activity. The success funding contains various components such as completion of developmental courses, the accumulation of credit hours, or the completion of a certificate or degree. The activity funding is based on the number of contact hours that the college provides to students. Additionally, each Texas community college receives \$500,000 each year in core operations funding.

The 2016-2017 fiscal year is the second year of a biennial appropriation from the State of Texas, so the 2016-2017 appropriation matches that from the prior year.

Grayson College's viticulture program was successful in receiving an increase in a special appropriation. We received one appropriation of \$150,000 and a second one of \$200,000. The \$200,000 was unanticipated and is the reason for the increase in the 2016-17 budget for state appropriations as compared to the prior year. These funds must be spent on the viticulture/enology program.

### **UNRESTRICTED FUND EXPENDITURES**

Expenditures in the 2016-2017 Unrestricted Fund budget are \$1,487,463, or 5.4%, higher than that in the 2015-2016 budget.

The following table shows the relative size of each category of expenditures in the 2014-2015 budget and the 2016-2017 budget.

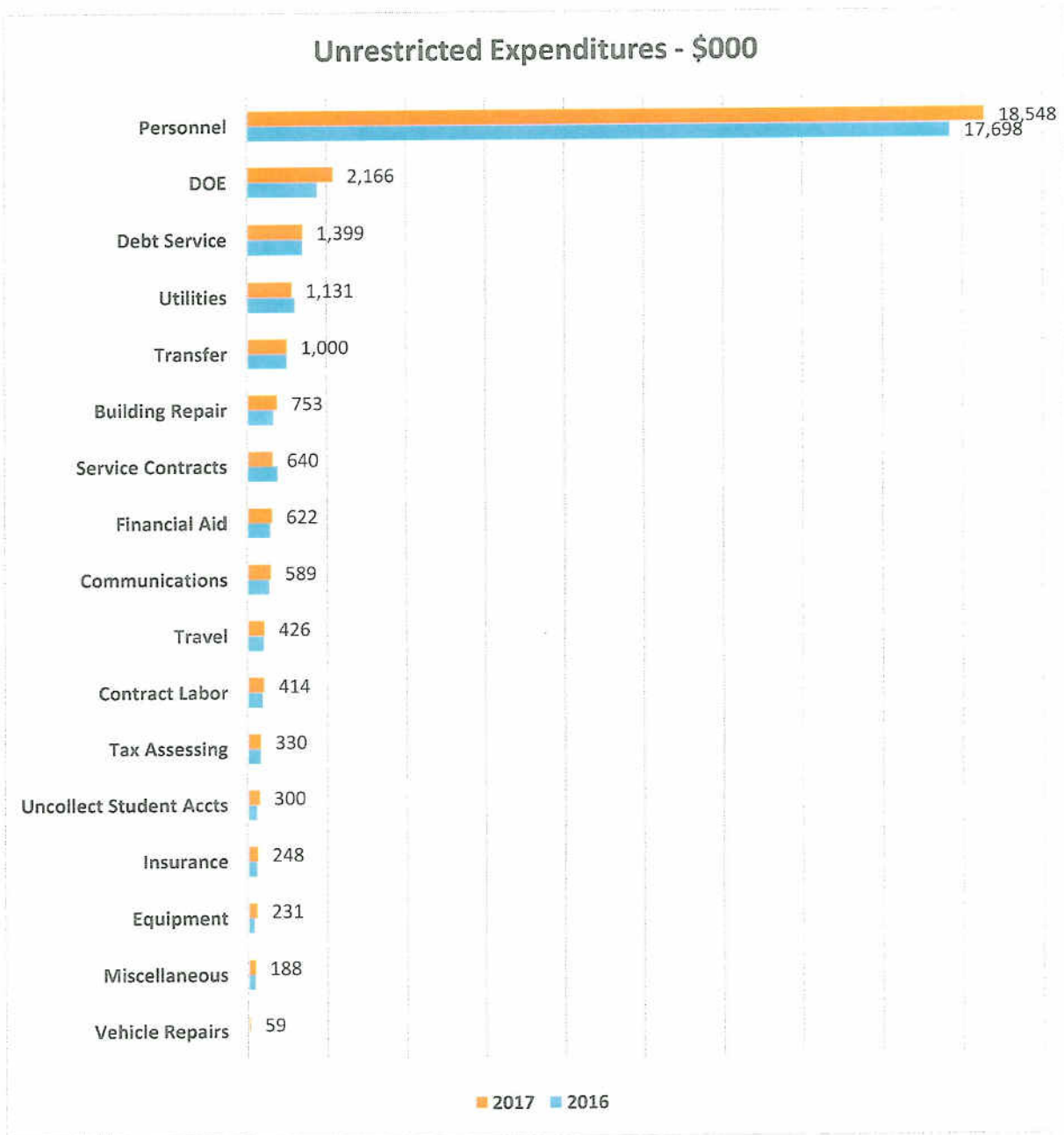
Unrestricted Fund Expenditures

	2015-16		2016-17	
Salaries - Nonadjunct	11,241,173	40.80%	11,831,103	40.70%
Salaries - Adjunct	2,853,745	10.40%	2,972,340	10.20%
Employee Benefits	3,603,550	13.10%	3,744,971	12.90%
Sub-total(Personnel Related)	17,698,468	64.20%	18,548,414	63.90%
Department Operation	1,771,315	6.40%	2,166,009	7.50%
Communications/Advertising	555,664	2.00%	588,987	2.00%
Professional Fees/Contract Labor	379,312	1.40%	413,930	1.40%
Service Contracts	763,088	2.80%	640,098	2.20%
Insurance	230,283	0.80%	247,500	0.90%
Tax Assessing	330,000	1.20%	330,000	1.10%
Building Repairs & Maintenance	657,500	2.40%	753,100	2.60%
Utilities	1,204,500	4.40%	1,131,000	3.90%
Vehicle Repairs & Maintenance	24,000	0.10%	59,000	0.20%
Travel & Staff Development	410,225	1.50%	425,860	1.50%
Property, Plant & Equipment	157,750	0.60%	230,800	0.80%
Institutional Financial Aid	572,400	2.10%	622,400	2.10%
Debt Service	1,399,600	5.10%	1,398,550	4.80%
Uncollectible Student Accounts	225,000	0.80%	300,000	1.00%
Miscellaneous	176,700	0.60%	187,620	0.60%
Transfer to Plant Funds	1,000,000	3.60%	1,000,000	3.40%
Total Expenditures	27,555,805	100.00%	29,043,268	100.00%

There is much similarity between the percentages of expenses in the 2014-15 budget and the 2015-16 budget. Personnel related expenditures continue to be the largest category, as should be expected in an educational organization.



The relative size of expenditures in the Unrestricted Fund for the 2014-2015 budget and the 2016-2017 budget are shown in graphic format below.



The largest group of dollar increases are related to employment, including an across-the-board wage increase, other salary administration items, and the creation of new positions.

The second largest dollar increase is in the Departmental Operating Expense category. Of the \$394,694 in that area, \$163,136 is related to the additional state appropriation in viticulture. Another \$150,000 comes from the \$150,000 set-aside for student success in the Instructional Services department.

There is a decrease in the Service Contracts category. The 2015-2016 budget contained approximately \$200,000 that was related to the conversion to a new computer system and is not needed in the 2016-2017 year.

There is also a decrease in the Utility category. Our recent experience justifies budgeting less.

**Conclusion:** The 2016-2017 budget is balanced, meaning that anticipated revenues equal proposed expenditures. It continues to provide resources for capital needs and to fund initiatives that were begun in the prior fiscal year.

## **SUMMARY – AUXILIARY FUND**

The goal of the Auxiliary Fund is to provide resources to the college through related business-like operations.

The 2014-2015 budget contained a major change in the auxiliary operation that is most successful financially, the bookstore. We began a contract with Follett to operate the bookstore. Generally, that arrangement has been favorable to the college, although we are concerned about the charges associated with providing books to our athletes and some recent operational items. However, Follett reports that they are losing approximately \$200,000 per year on our operation and may be seeking some changes. The budget assumes that continuation of the current positive contract with Follett.

The food service and housing operations produce positive financial results, although on a smaller scale than the bookstore.

The golf course closed at December 31, 2015, ending a record of operating losses that averaged \$100,000 per year.



**GRAYSON COLLEGE  
OPERATING REVENUES AND EXPENDITURES BY NATURAL CATEGORIES  
2016-2017 DRAFT BUDGET**

**Only For  
Discussion  
2018**

	2015		2016		2017		2017 Budget vs. 2016 Budget		Projection
	Actual	Budget	Projection	Budget	\$	%	\$	%	
<b>Revenues</b>									
Tuition and Fees	\$ 8,628,963	\$ 8,712,468	\$ 8,912,468	\$ 9,286,580	\$ 574,112	6.59%	\$ 9,400,000		
State Appropriations	7,501,692	7,378,387	7,578,387	7,578,388	200,001	2.71%	7,200,000		
Local Taxes	10,096,252	10,940,000	10,940,000	11,744,000	804,000	7.35%	12,096,320		
Sales of Educational Depts.	44,804	45,000	45,000	45,000	-	0.00%	45,000		
Other Revenue	529,143	419,950	419,950	329,300	(90,650)	-21.59%	450,000		
Transfers - In	60,000	60,000	60,000	60,000	-	0.00%	60,000		
Total Revenues	26,860,854	27,555,805	27,955,805	29,043,268	1,487,463	5.40%	29,251,320		
<b>Expenditures</b>									
Salaries - Nonadjunct	10,577,073	11,241,173	10,996,060	11,831,103	589,930	5.25%	12,067,725		
Salaries - Adjunct	2,808,518	2,853,745	2,800,000	2,972,340	118,595	4.16%	3,031,787		
Employee Benefits	3,060,751	3,603,550	3,603,551	3,744,971	141,421	3.92%	3,819,870		
Departmental Operating Expense	1,445,599	1,771,315	1,675,000	2,166,009	394,694	22.28%	2,209,329		
Communications and Advertising	502,361	555,664	525,664	588,987	33,323	6.00%	600,767		
Professional Fees/Contract Labor	592,426	379,312	379,312	413,930	34,618	9.13%	422,209		
Service Contracts	536,994	763,088	625,000	640,098	(122,990)	-16.12%	652,900		
Insurance	392,749	230,283	65,000	247,500	17,217	7.48%	252,450		
Tax Assessing Expense	316,712	330,000	330,000	330,000	-	0.00%	336,600		
Building Repairs and Maintenance	580,464	657,500	657,500	753,100	95,600	14.54%	768,162		
Utilities	1,053,052	1,204,500	1,204,500	1,131,000	(73,500)	-6.10%	1,153,620		
Vehicle Repairs and Maintenance	47,391	24,000	24,000	59,000	35,000	145.83%	60,180		
Travel and Staff Development	340,308	410,225	410,225	425,860	15,635	3.81%	434,377		
Property, Plant, and Equipment	162,174	157,750	157,750	230,800	73,050	46.31%	235,416		
Institutional Financial Aid	479,978	572,400	572,400	622,400	50,000	8.74%	634,848		
Debt Service	1,537,701	1,399,600	1,399,600	1,398,550	(1,050)	-0.08%	1,401,600		
Uncollectible Student Accounts	300,928	225,000	250,000	300,000	75,000	33.33%	306,000		
Miscellaneous	219,352	176,700	176,700	187,620	10,920	6.18%	191,372		
Transfer to Plant Funds	500,000	1,000,000	1,000,000	1,000,000	-	0.00%	1,000,000		
Total Expenditures	25,454,531	27,555,805	26,852,262	29,043,268	1,487,463	5.40%	29,579,212		
Net Excess/(Deficit)	\$ 1,406,323	\$ -	\$ 1,103,543	\$ (0)	\$ (0)		\$ (327,892)		

UNRESTRICTED FUND REVENUE

Account Number	Description	Description	Description	2015			2016			2017			Change	
				Actual	Budget	%	Actual	Budget	%	Actual	Budget	%	\$	%
10-10100-00-4011	Tuition-Semester Hour	Fall		\$2,734,435	\$2,553,336		\$2,518,265			(35,071)	-1.37%			
10-10100-00-4012	Tuition-Semester Hour	Spring		2,413,778	2,336,031		2,303,957			(32,074)	-1.37%			
10-10100-00-4013	Tuition-Semester Hour	Summer		557,519	543,263		535,804			(7,459)	-1.37%			
10-10106-00-4100	Tuition Exem-Sem Hour	Other Exemptions		(15,676)	(27,000)		(29,000)			(2,000)	7.41%			
10-10106-00-4100	Tuition Exem-Adult Voc.	Other Exemptions		0	(500)		(500)			0	0.00%			
10-10106-00-4101	Tuition Exem-Sem Hour	AFDC		0	(500)		0			500	-100.00%			
10-10106-00-4102	Tuition Exem-Sem Hour	Blind/Deaf		(13,245)	(18,000)		(18,000)			0	0.00%			
10-10106-00-4103	Tuition Exem-Sem Hour	Child Protect Serv Exemp		(16,428)	(33,000)		(30,000)			3,000	-9.09%			
10-10106-00-4104	Tuition Exem-Sem Hour	EARLY HS GRADUATE		0	(5,000)		0			5,000	-100.00%			
10-10106-00-4105	Tuition Exem-Sem Hour	Fire Science Exemption		0	0		(2,000)			(2,000)	0.00%			
10-10106-00-4106	Tuition Exem-Sem Hour	Full-Time Employee Exemption		(14,945)	(13,500)		(16,000)			(2,500)	18.52%			
10-10106-00-4107	Tuition Exem-Sem Hour	Hazelwood		(155,262)	(200,000)		(200,000)			0	0.00%			
10-10106-00-4108	Tuition Exem-Sem Hour	Preceptors Nursing Exemption		0	0		(2,000)			(2,000)	0.00%			
10-10106-00-4109	Tuition Exem-Sem Hour	Professional Nursing Exemption		0	0		(2,000)			(2,000)	0.00%			
10-10106-00-4110	Tuition Exem-Sem Hour	Valedictorian		0	(2,000)		(2,000)			0	0.00%			
10-10108-00-6540	Tuition Transfer-TPEG	Transfer to Sch Fund		(383,578)	(400,000)		(400,000)			0	0.00%			
10-10110-00-4035	Tuition-Adult Vocational	AD Tuition-CNA		0	0		250			250	0.00%			
10-10110-00-4038	Tuition-Adult Vocational	AD Tuition-CPR		0	0		5,000			5,000	0.00%			
10-10110-00-4041	Tuition-Adult Vocational	AD Tuition-Criminal Justice		0	0		500			500	0.00%			
10-10110-00-4044	Tuition-Adult Vocational	AD Tuition-Dental		0	0		60,000			60,000	0.00%			
10-10110-00-4048	Tuition-Adult Vocational	AD Tuition-EPA		0	0		3,000			3,000	0.00%			
10-10110-00-4055	Tuition-Adult Vocational	AD Tuition-GC		521,059	403,635		405,000			1,365	0.34%			
10-10110-00-4065	Tuition-Adult Vocational	AD Tuition-Medical Asst		0	4,741		5,000			259	5.46%			
10-10110-00-4071	Tuition-Adult Vocational	AD Tuition-Mirror Courses		0	0		500			500	0.00%			
10-10110-00-4074	Tuition-Adult Vocational	AD Tuition-Misc Mech Tech		0	0		34,654			34,654	0.00%			
10-10110-00-4077	Tuition-Adult Vocational	AD Tuition		365,235	192,782		234,654			41,872	21.72%			
10-10110-00-4080	Tuition-Adult Vocational	AD Tuition-Pharm Math CE Funded		0	0		2,500			2,500	0.00%			
10-10110-00-4081	Tuition-Adult Vocational	AD Tuition-Pharm Tech CE Funded		2,997	0		8,000			8,000	0.00%			
10-10110-00-4085	Tuition-Adult Vocational	AD Tuition-Trucking School		20,432	25,000		25,000			0	0.00%			
10-10116-00-4102	Tuition Exem-Adult Voc.	Blind/Deaf		0	(250)		0			250	-100.00%			
10-10116-00-4107	Tuition Exem-Adult Voc.	Hazelwood		(410)	(3,000)		(2,300)			700	-23.33%			
10-10120-00-4011	Student Service Fees	Fall		322,536	299,953		298,211			(1,742)	-0.58%			
10-10120-00-4012	Student Service Fees	Spring		284,078	274,425		275,419			994	0.36%			
10-10120-00-4013	Student Service Fees	Summer		64,554	63,820		62,543			(1,276)	-2.00%			
10-10121-00-4011	Technology Fee	Fall		0	214,252		213,003			(1,249)	-0.58%			
10-10121-00-4012	Technology Fee	Spring		0	196,018		196,687			669	0.34%			
10-10121-00-4013	Technology Fee	Summer		0	45,586		44,674			(912)	-2.00%			



Account Number	Description	Description	2015	2016	2017	Change	
			Actual	Budget	Budget	\$	%
10-10122-00-4011	General Use Fees	Fall	552,942	685,606	852,043	166,437	24.28%
10-10122-00-4012	General Use Fees	Spring	487,273	627,256	786,871	159,615	25.45%
10-10122-00-4013	General Use Fees	Summer	110,793	145,874	178,695	32,822	22.50%
10-10130-00-4011	Laboratory Fees	Fall	154,297	182,000	196,000	14,000	7.69%
10-10130-00-4012	Laboratory Fees	Spring	130,498	143,500	171,500	28,000	19.51%
10-10130-00-4013	Laboratory Fees	Summer	20,940	24,500	27,440	2,940	12.00%
10-10132-00-4011	Matriculation Fees	Fall	48,520	46,530	45,987	(544)	-1.17%
10-10132-00-4012	Matriculation Fees	Spring	44,410	42,570	42,806	236	0.56%
10-10132-00-4013	Matriculation Fees	Summer	15,150	9,900	9,702	(198)	-2.00%
10-10136-00-4011	Repeat Surcharge	Fall	30,763	26,226	26,644	418	1.59%
10-10136-00-4012	Repeat Surcharge	Spring	25,855	23,994	25,852	1,858	7.75%
10-10136-00-4013	Repeat Surcharge	Summer	9,620	5,580	5,468	(112)	-2.00%
10-10190-00-4055	Cont. Education Tuition	CE Tuition	0	0	(750)	(750)	
10-10190-00-4077	AD Tuition CE Non-Funded		0	0	(3,500)	(3,500)	
10-10190-00-4200	Cont. Education Tuition	CE Tuition	80,848	34,407	85,000	50,593	147.04%
10-10190-00-4205	Cont. Education Tuition	CE Tuition-Culinary Arts	0	0	3,000	3,000	
10-10190-00-4210	Cont. Education Tuition	CE Tuition-CHL	0	0	3,500	3,500	
10-10190-00-4220	Cont. Education Tuition	CE Tuition-EdToGo	(411)	1,625	500	(1,125)	-69.24%
10-10190-00-4225	Cont. Education Tuition	CE Tuition-GC	206,884	240,201	275,000	34,799	14.49%
10-10190-00-4230	Cont. Education Tuition	CE Tuition-IEP	23,500	22,608	25,000	2,392	10.58%
10-10190-00-4280	Cont. Education Tuition	CE Tuition-SAVE	0	0	1,000	1,000	
10-10200-00-4300	State Appropriations	Academic	7,501,692	7,228,388	7,228,388	0	0.00%
10-10200-00-4340	State Appropriations	Other	0	150,000	350,000	200,000	133.33%
10-10300-00-4350	Local Taxes	Assessed Taxes	10,022,273	10,900,000	11,704,000	804,000	7.38%
10-10300-00-4390	Local Taxes	Other Taxes	73,979	40,000	40,000	0	0.00%
10-10400-00-4600	Grant Admin Fees	Federal Grants	35,231	20,000	20,000	0	0.00%
10-10500-00-4610	State Grants	State Grant	0	2,000	0	(2,000)	-100.00%
10-10600-00-4430	Sales of Educ. Depts	Cosmetology	44,804	45,000	45,000	0	0.00%
10-10800-00-4500	Other Revenue	Interest Income	134,025	80,000	85,000	5,000	6.25%
10-10800-00-4505	Late Registration Fee	Fall	83,275	70,000	0	(70,000)	-100.00%
10-10800-00-4510	Other Revenue	Building Rentals	5,225	6,000	20,000	14,000	233.33%
10-10800-00-4515	Other Revenue	Campus Police Fines	300	300	0	(300)	-100.00%
10-10800-00-4520	Other Revenue	Duplication Fees	2,537	3,000	1,200	(1,800)	-60.00%
10-10800-00-4525	Other Revenue	ID Cards	21,608	18,000	20,000	2,000	11.11%
10-10800-00-4530	Other Revenue	Fine Arts Productions	3,795	3,500	1,000	(2,500)	-71.43%
10-10800-00-4535	Other Revenue	Installment Plan Fees	4,790	2,000	0	(2,000)	-100.00%
10-10800-00-4540	Other Revenue	LRC - Copying	9,314	6,000	6,000	0	0.00%
10-10800-00-4540	Other Revenue	LRC - Fines	138	150	600	450	300.00%





UNRESTRICTED FUND EXPENDITURES

<u>Account Number</u>	<u>Description</u>	<u>Description</u>	2015	2016	2017	Change	
						<u>Acutal</u>	<u>Budget</u>
10-10119-16-5312	General Institutional	Student Receivable Write Off	299,313	225,000	300,000	75,000	33.33%
10-11105-10-5110	Accounting	Faculty Salaries	87,161	88,360	90,256	1,896	2.10%
10-11105-10-5170	Accounting	Adjunct	20,213	20,000	20,000	0	0.00%
10-11105-10-5210	Accounting	FICA Matching			8,407	8,407	100.00%
10-11105-10-5300	Accounting	DOE	1,383	1,300	1,300	0	0.00%
10-11105-10-5305	Accounting	Communications Expense	127	420	420	0	0.00%
10-11105-10-5600	Accounting	Travel	719	480	480	0	0.00%
10-11105-10-5715	Accounting	Departmental Tech Equipment	3,095	0	0	0	
			<u>112,698</u>	<u>110,560</u>	<u>120,863</u>	<u>10,303</u>	<u>9.32%</u>
10-11109-10-5110	Biological Sciences	Faculty Salaries	365,223	327,238	329,766	2,528	0.77%
10-11109-10-5140	Biological Sciences	Clerical/Staff Salaries	53,946	21,354	21,354	0	0.00%
10-11109-10-5170	Biological Sciences	Adjunct	137,851	165,000	165,000	0	0.00%
10-11109-10-5210	Biological Sciences	FICA Matching			39,354	39,354	
10-11109-10-5300	Biological Sciences	DOE	76,308	55,000	61,179	6,179	11.23%
10-11109-10-5305	Biological Sciences	Communications Expense	2,017	5,125	5,125	0	0.00%
10-11109-10-5335	Biological Sciences	Contract Labor	13,657	20,520	20,520	0	0.00%
10-11109-10-5600	Biological Sciences	Travel	3,710	4,770	4,770	0	0.00%
10-11109-10-5715	Biological Sciences	Departmental Tech Equipment	21,488	0	0	0	
			<u>674,200</u>	<u>599,007</u>	<u>647,068</u>	<u>48,061</u>	<u>8.02%</u>
10-11111-10-5110	Biology - South Campus	Faculty Salaries		50,526	51,726	1,200	2.38%
10-11111-10-5140	Biology - South Campus	Clerical/Staff Salaries		33,416	34,482	1,066	3.19%
10-11111-10-5210	Biology - South Campus	FICA Matching			6,573	6,573	
10-11111-10-5300	Biology - South Campus	DOE	0	6,058	12,000	5,942	98.09%
			<u>0</u>	<u>90,000</u>	<u>104,781</u>	<u>14,782</u>	<u>16.42%</u>

Account Number	Description	2015 Actual	2016 Budget	2017 Budget	Change	
					\$	%
10-11113-10-5170	Child Development	14,073	10,000	18,000	8,000	80.00%
10-11113-10-5210	Child Development			1,373	1,373	
10-11113-10-5300	Child Development	2,951	5,800	3,300	(2,500)	-43.10%
10-11113-10-5305	Child Development		100	100	0	0.00%
10-11113-10-5600	Child Development	2,368	600	600	0	0.00%
10-11113-10-5710	Child Development		1,300	1,300	1,300	
	Technology Equipment	5,319	6,500	5,300	(1,200)	-18.46%
10-11117-10-5110	Economics	64,141	65,036	66,340	1,304	2.01%
10-11117-10-5170	Economics	36,383	35,000	38,000	3,000	8.57%
10-11117-10-5210	Economics			7,956	7,956	
10-11117-10-5300	Economics		720	720	0	0.00%
10-11117-10-5305	Economics	91	150	150	0	0.00%
10-11117-10-5600	Economics	324	2,144	2,144	0	0.00%
	Travel	100,938	103,050	115,310	12,260	11.90%
10-11121-10-5110	Education	287,548	286,383	293,905	7,522	2.63%
10-11121-10-5140	Education			22,296	22,296	
10-11121-10-5170	Education	115,230	96,786	109,094	12,308	12.72%
10-11121-10-5175	Education	1,620	0	0	0	
10-11121-10-5210	Education			32,429	32,429	
10-11121-10-5300	Education	1,219	1,620	1,720	100	6.17%
10-11121-10-5305	Education	537	630	300	(330)	-52.38%
10-11121-10-5335	Education	0	0	0	0	
10-11121-10-5600	Education	1,868	4,900	5,000	100	2.04%
	Travel	408,021	390,319	464,744	74,425	19.07%
10-11125-10-5170	Engineering		7,560	7,560	0	0.00%
10-11125-10-5210	Engineering			576	576	
10-11125-10-5300	Engineering		2,000	1,000	(1,000)	-50.00%
10-11125-10-5600	Engineering			3,300	3,300	
	Travel	0	9,560	12,436	2,876	30.09%



Account Number	Description	Description	2015	2016	2017	Change	
			Actual	Budget	Budget	\$	%
10-11129-10-5110	English	Faculty Salaries	272,048	198,801	236,512	37,711	18.97%
10-11129-10-5170	English	Adjunct	102,512	135,000	135,000	0	0.00%
10-11129-10-5175	English	Other Adjunct	500	900	42,480	41,580	4620.00%
10-11129-10-5210	English	FICA Matching			31,567	31,567	
10-11129-10-5300	English	DOE	11,903	10,000	3,650	(6,350)	-63.50%
10-11129-10-5305	English	Communications Expense	655	3,000	3,000	0	0.00%
10-11129-10-5335	English	Contract Labor	19,327	0	0	0	
10-11129-10-5600	English	Travel	5,678	8,300	7,350	(950)	-11.45%
			412,622	356,001	459,559	103,558	29.09%
10-11130-10-5110	English - South Campus	Faculty Salaries		59,386	60,996	1,610	2.71%
10-11130-10-5210	English - South Campus	FICA Matching			4,651	4,651	
10-11130-10-5300	English - South Campus	DOE		3,350	2,000	(1,350)	-40.30%
			0	62,736	67,647	4,911	7.83%
10-11133-10-5110	Integrated Reading/Writing	Faculty Salaries	61,674	63,417	64,689	1,272	2.01%
10-11133-10-5140	Integrated Reading/Writing	Clerical/Staff Salaries	58,454	59,025	28,690	(30,335)	-51.39%
10-11133-10-5170	Integrated Reading/Writing	Adjunct	38,174	32,400	25,920	(6,480)	-20.00%
10-11133-10-5175	Integrated Reading/Writing	Other Adjunct		0	32,832	32,832	
10-11133-10-5210	Integrated Reading/Writing	FICA Matching			11,600	11,600	
10-11133-10-5300	Integrated Reading/Writing	DOE	105	105	105	0	0.00%
10-11133-10-5305	Integrated Reading/Writing	Communications Expense	483	810	810	0	0.00%
10-11133-10-5600	Integrated Reading/Writing	Travel	84	2,000	1,925	(75)	-3.75%
			158,974	157,757	166,571	8,814	5.59%
10-11137-10-5110	Fine Arts - Art	Faculty Salaries	60,336	60,858	62,081	1,223	2.01%
10-11137-10-5170	Fine Arts - Art	Adjunct	36,468	43,200	43,200	0	0.00%
10-11137-10-5175	Fine Arts - Art	Other Adjunct	1,710	2,280	2,280	0	0.00%
10-11137-10-5210	Fine Arts - Art	FICA Matching			8,202	8,202	
10-11137-10-5300	Fine Arts - Art	DOE	2,746	4,100	4,900	800	19.51%
10-11137-10-5305	Fine Arts - Art	Communications Expense	309	1,570	1,570	0	0.00%
10-11137-10-5600	Fine Arts - Art	Travel		450	450	0	0.00%
			101,568	112,458	122,683	10,225	9.09%

Account Number	Description	Description	2015	2016	2017	Change	
			Actual	Budget	Budget	\$	%
10-11139-10-5110	Fine Arts - Drama	Faculty Salaries	80,323	81,033	105,804	24,771	30.57%
10-11139-10-5170	Fine Arts - Drama	Adjunct	16,993	9,720	8,100	(1,620)	-16.67%
10-11139-10-5175	Fine Arts - Drama	Other Adjunct		1,000	1,000	0	0.00%
10-11139-10-5210	Fine Arts - Drama	FICA Matching			8,761	8,761	
10-11139-10-5300	Fine Arts - Drama	DOE	6,638	8,000	8,000	0	0.00%
10-11139-10-5305	Fine Arts - Drama	Communications Expense	1,992	2,000	2,000	0	0.00%
10-11139-10-5600	Fine Arts - Drama	Travel	10,831	10,000	10,000	0	0.00%
			116,776	111,753	143,665	31,912	28.56%
10-11140-10-5110	Fine Arts - Music	Faculty Salaries	86,705	108,365	90,502	(17,863)	-16.48%
10-11140-10-5170	Fine Arts - Music	Adjunct	46,948	43,020	43,020	0	0.00%
10-11140-10-5175	Fine Arts - Music	Other Adjunct	2,740	5,850	5,850	0	0.00%
10-11140-10-5210	Fine Arts - Music	FICA Matching			10,627	10,627	
10-11140-10-5300	Fine Arts - Music	DOE	9,758	10,500	10,500	0	0.00%
10-11140-10-5305	Fine Arts - Music	Communications Expense	127	600	700	100	16.67%
10-11140-10-5600	Fine Arts - Music	Travel	4,560	5,062	5,000	(62)	-1.22%
10-11140-10-5700	Fine Arts - Music	Equipment		5,000	10,000	5,000	100.00%
			150,839	178,397	176,199	(2,198)	-1.23%
10-11144-10-5110	Spanish	Faculty Salaries	59,761	64,889	66,323	1,434	2.21%
10-11144-10-5170	Spanish	Adjunct	11,833	13,000	12,560	(440)	-3.38%
10-11144-10-5210	Spanish	FICA Matching			6,015	6,015	
10-11144-10-5300	Spanish	DOE	710	950	800	(150)	-15.79%
10-11144-10-5305	Spanish	Communications Expense	187	417	300	(117)	-28.06%
10-11144-10-5600	Spanish	Travel		950	950	0	0.00%
			72,491	80,206	86,948	6,742	8.41%
10-11148-10-5110	Humanities	Faculty Salaries	11,568	31,940	0	(31,940)	-100.00%
10-11148-10-5170	Humanities	Adjunct	17,195	21,060	14,010	(7,050)	-33.48%
10-11148-10-5210	Humanities	FICA Matching			1,068	1,068	
10-11148-10-5300	Humanities	DOE	1,135	1,200	850	(350)	-29.17%
10-11148-10-5305	Humanities	Communications Expense	218	100	300	200	200.00%
10-11148-10-5600	Humanities	Travel	743	500	0	(500)	-100.00%
			30,859	54,800	16,228	(38,572)	-70.39%



Account Number	Description	Description	2015	2016	2017	Change	
			Actual	Budget	Budget	\$	%
10-11152-10-5110	Mathematics	Faculty Salaries	253,945	205,119	265,625	60,506	29.50%
10-11152-10-5170	Mathematics	Adjunct	96,680	112,320	111,240	(1,080)	-0.96%
10-11152-10-5210	Mathematics	FICA Matching			28,736	28,736	
10-11152-10-5300	Mathematics	DOE	1,696	900	806	(94)	-10.44%
10-11152-10-5305	Mathematics	Communications Expense	2,870	3,000	3,000	0	0.00%
10-11152-10-5335	Mathematics	Contract Labor	3,704	0	0	0	
10-11152-10-5600	Mathematics	Travel	650	900	1,500	600	66.67%
			359,546	322,239	410,907	88,668	27.52%
10-11154-10-5110	Mathematics - South Campus	Faculty Salaries		51,229	47,475	(3,754)	-7.33%
10-11154-10-5210	Mathematics - South Campus	FICA Matching			3,620	3,620	
10-11154-10-5300	Mathematics - South Campus	DOE	0	100	500	400	400.00%
			0	51,329	51,595	266	0.52%
10-11156-10-5110	Developmental Math	Faculty Salaries	165,996	164,881	139,032	(25,849)	-15.68%
10-11156-10-5170	Developmental Math	Adjunct	85,863	86,400	87,480	1,080	1.25%
10-11156-10-5175	Developmental Math	Other Adjunct		68,950	86,750	17,800	25.82%
10-11156-10-5210	Developmental Math	FICA Matching			23,886	23,886	
10-11156-10-5300	Developmental Math	DOE	767	1,140	960	(180)	-15.79%
10-11156-10-5305	Developmental Math	Communications Expense	958	2,800	2,800	0	0.00%
10-11156-10-5600	Developmental Math	Travel		2,200	2,200	0	0.00%
			253,583	326,371	343,108	16,737	5.13%
10-11160-10-5130	QEP	Administrative Salaries		11,880	11,880	0	0.00%
10-11160-10-5170	QEP	Adjunct	13,620	3,167	0	(3,167)	-100.00%
10-11160-10-5175	QEP	Other Adjunct	71,865	0	0	0	
10-11160-10-5210	QEP	FICA Matching			906	906	
10-11160-10-5300	QEP	DOE	6,440	5,000	2,500	(2,500)	-50.00%
10-11160-10-5305	QEP	Communications Expense	824	300	300	0	0.00%
10-11160-10-5600	QEP	Travel	5,178	6,250	6,250	0	0.00%
			97,927	26,597	21,836	(4,761)	-17.90%



Account Number	Description	Description	Adjunct	2015 Actual	2016 Budget	2017 Budget	Change	
							\$	%
10-11164-10-5170	Physical Education	Adjunct		8,749	10,000	22,680	12,680	126.80%
10-11164-10-5300	Physical Education	DOE			2,100	2,100	0	0.00%
10-11164-10-5305	Physical Education	Communications Expense			100	100	0	0.00%
10-11164-10-5600	Physical Education	Travel		1,765	600	600	0	0.00%
				10,514	12,800	25,480	12,680	99.06%
10-11168-10-5110	Physical Science-Chemistry	Faculty Salaries		57,838	59,386	60,996	1,610	2.71%
10-11168-10-5140	Physical Science-Chemistry	Clerical/Staff Salaries		11,340	11,498	11,498	0	0.00%
10-11168-10-5170	Physical Science-Chemistry	Adjunct		20,088	20,000	24,300	4,300	21.50%
10-11168-10-5210	Physical Science-Chemistry	FICA Matching				7,381	7,381	
10-11168-10-5300	Physical Science-Chemistry	DOE		18,377	16,372	16,372	0	0.00%
10-11168-10-5305	Physical Science-Chemistry	Communications Expense		220	300	300	0	0.00%
10-11168-10-5600	Physical Science-Chemistry	Travel		1,380	2,998	450	(2,548)	-84.99%
10-11168-10-5715	Physical Science-Chemistry	Departmental Tech Equipment		8,349	0	0	0	
				117,592	110,554	121,297	10,743	9.72%
10-11171-10-5110	Physical Science-Geology	Faculty Salaries		94,882	96,994	104,027	7,033	7.25%
10-11171-10-5170	Physical Science-Geology	Adjunct		22,393	25,410	25,410	0	0.00%
10-11171-10-5210	Physical Science-Geology	FICA Matching				9,481	9,481	
10-11171-10-5300	Physical Science-Geology	DOE		4,683	4,750	4,750	0	0.00%
10-11171-10-5305	Physical Science-Geology	Communications Expense		88	300	300	0	0.00%
10-11171-10-5600	Physical Science-Geology	Travel			600	600	0	0.00%
				122,046	128,054	144,568	16,514	12.90%
10-11174-10-5110	Physical Science-Physics	Faculty Salaries		47,621	48,764	49,957	1,193	2.45%
10-11174-10-5170	Physical Science-Physics	Adjunct		1,912	5,400	5,400	0	0.00%
10-11174-10-5210	Physical Science-Physics	FICA Matching				4,221	4,221	
10-11174-10-5230	Physical Science-Physics	Group Insurance				6,984	6,984	
10-11174-10-5300	Physical Science-Physics	DOE			5,860	5,860	0	0.00%
10-11174-10-5305	Physical Science-Physics	Communications Expense		1	400	400	0	0.00%
10-11174-10-55225	Physical Science-Physics	ORP Match				3,264	3,264	
10-11174-10-5600	Physical Science-Physics	Travel			300	300	0	0.00%
				49,534	60,724	76,386	15,662	25.79%

Account Number	Description	2015	2016	2017	Change	
					Acutal	Budget
10-11178-10-5110	Psychology	142,452	149,110	155,029	5,919	3.97%
10-11178-10-5170	Psychology	78,625	110,160	110,160	0	0.00%
10-11178-10-5210	Psychology			20,221	20,221	
10-11178-10-5300	Psychology	631	2,040	1,740	(300)	-14.71%
10-11178-10-5305	Psychology	734	830	230	(600)	-72.29%
10-11178-10-5600	Psychology	5,291	2,100	3,662	1,562	74.38%
		227,734	264,240	291,042	26,802	10.14%
10-11182-10-5110	Social Sciences	348,280	328,641	309,599	(19,042)	-5.79%
10-11182-10-5140	Social Sciences			19,399	19,399	
10-11182-10-5170	Social Sciences	268,289	240,000	260,000	20,000	8.33%
10-11182-10-5175	Social Sciences		1,250	1,250	0	0.00%
10-11182-10-5210	Social Sciences			45,006	45,006	
10-11182-10-5220	Social Sciences			35,324	35,324	
10-11182-10-5225	Social Sciences			8,088	8,088	
10-11182-10-5230	Social Sciences			62,296	62,296	
10-11182-10-5300	Social Sciences	897	900	900	0	0.00%
10-11182-10-5305	Social Sciences	3,340	4,635	4,635	0	0.00%
10-11182-10-5600	Social Sciences	9,566	7,500	7,500	0	0.00%
		630,372	582,926	753,997	171,071	29.35%
10-11186-10-5110	Speech	89,974	96,076	60,879	(35,197)	-36.63%
10-11186-10-5170	Speech	53,613	46,980	42,120	(4,860)	-10.34%
10-11186-10-5175	Speech	300	500	500	0	0.00%
10-11186-10-5210	Speech			3,250	3,250	
10-11186-10-5220	Speech			7,308	7,308	
10-11186-10-5230	Speech			9,516	9,516	
10-11186-10-5300	Speech	1,117	750	750	0	0.00%
10-11186-10-5305	Speech	606	600	300	(300)	-50.00%
10-11186-10-5600	Speech	2,245	1,200	2,000	800	66.67%
		147,855	146,106	126,623	(19,483)	-13.33%



Account Number	Description	Description	2015	2016	2017	Change	
			Actual	Budget	Budget	\$	%
10-11304-10-5110	Auto Body Repair	Faculty Salaries	49,371	50,525	51,726	1,201	2.38%
10-11304-10-5170	Auto Body Repair	Adjunct	16,330	13,440	13,440	0	0.00%
10-11304-10-5175	Auto Body Repair	Other Adjunct		7,168	7,168	0	0.00%
10-11304-10-5210	Auto Body Repair	FICA Matching		5,515	5,515		
10-11304-10-5220	Auto Body Repair	TRS Matching		3,712	3,712		
10-11304-10-5230	Auto Body Repair	Group Insurance		7,224	7,224		
10-11304-10-5300	Auto Body Repair	DOE	18,962	19,079	19,079	0	0.00%
10-11304-10-5305	Auto Body Repair	Communications Expense	2	600	600	0	0.00%
10-11304-10-5600	Auto Body Repair	Travel	172	300	300	0	0.00%
			84,836	91,112	108,764	17,652	19.37%
10-11308-10-5110	Business & Management	Faculty Salaries	52,732	53,560	89,089	35,529	66.33%
10-11308-10-5140	Business & Management	Clerical/Staff Salaries	10,369	10,690	0	(10,690)	-100.00%
10-11308-10-5170	Business & Management	Adjunct	53,726	62,320	62,300	(20)	-0.03%
10-11308-10-5210	Business & Management	FICA Matching		11,543	11,543		
10-11308-10-5220	Business & Management	TRS Matching		4,332	4,332		
10-11308-10-5225	Business & Management	ORP Matching		3,668	3,668		
10-11308-10-5230	Business & Management	Group Insurance		22,436	22,436		
10-11308-10-5300	Business & Management	DOE	1,794	2,000	2,100	100	5.00%
10-11308-10-5305	Business & Management	Communications Expense	41	300	300	0	0.00%
10-11308-10-5600	Business & Management	Travel	119	420	420	0	0.00%
10-11308-10-5715	Business & Management	Departmental Tech Equipment	3,095	0	0	0	
			121,877	129,290	196,188	66,898	51.74%
10-11312-10-5110	CADA	Faculty Salaries	41,983	42,922	0	(42,922)	-100.00%
10-11312-10-5170	CADA	Adjunct	5,221	12,000	15,000	3,000	25.00%
10-11312-10-5210	CADA	FICA Matching		1,144	1,144		
10-11312-10-5300	CADA	DOE	1,024	500	500	0	0.00%
10-11312-10-5305	CADA	Communications Expense	13	200	200	0	0.00%
10-11312-10-5600	CADA	Travel		300	300	0	0.00%
			48,240	55,922	17,144	(38,778)	-69.34%

Account Number	Description	Description	2015		2016		2017		Change	
			Actual	Budget	Budget	Budget	\$	%	\$	%
10-11315-10-5110	Computer Maintenance	Faculty Salaries	47,621	48,764	49,957	1,193	2.45%			
10-11315-10-5170	Computer Maintenance	Adjunct	39,415	30,400	30,400	0	0.00%			
10-11315-10-5210	Computer Maintenance	FICA Matching			6,127	6,127				
10-11315-10-5220	Computer Maintenance	TRS Matching			19,484	19,484				
10-11315-10-5225	Computer Maintenance	ORP Matching			7,304	7,304				
10-11315-10-5230	Computer Maintenance	Group Insurance			20,000	20,000				
10-11315-10-5300	Computer Maintenance	DOE	3,781	5,436	4,040	(1,396)	-25.68%			
10-11315-10-5305	Computer Maintenance	Communications Expense	19	75	75	0	0.00%			
10-11315-10-5315	Computer Maintenance	Advertising		0	100	100				
10-11315-10-5600	Computer Maintenance	Travel		300	300	0	0.00%			
			90,836	84,975	137,787	52,812	62.15%			
10-11318-10-5110	Computer Science	Faculty Salaries	200,557	203,288	116,541	(86,747)	-42.67%			
10-11318-10-5170	Computer Science	Adjunct	20,139	40,000	30,000	(10,000)	-25.00%			
10-11318-10-5175	Computer Science	Other Adjunct	4,244	6,448	6,450	2	0.03%			
10-11318-10-5210	Computer Science	FICA Matching			2,779	2,779				
10-11318-10-5220	Computer Science	TRS Matching			7,020	7,020				
10-11318-10-5225	Computer Science	ORP Matching			6,608	6,608				
10-11318-10-5230	Computer Science	Group Insurance			10,000	10,000				
10-11318-10-5300	Computer Science	DOE	3,518	1,959	3,680	1,721	87.85%			
10-11318-10-5305	Computer Science	Communications Expense	13	600	600	0	0.00%			
10-11318-10-5600	Computer Science	Travel	954	900	600	(300)	-33.33%			
			229,424	253,195	184,278	(68,917)	-27.22%			
10-11321-10-5110	Cosmetology	Faculty Salaries	152,516	155,154	158,338	3,184	2.05%			
10-11321-10-5170	Cosmetology	Adjunct	55,718	54,720	54,720	0	0.00%			
10-11321-10-5175	Cosmetology	Other Adjunct	6,203	0	2,888	2,888				
10-11321-10-5210	Cosmetology	FICA Matching			16,466	16,466				
10-11321-10-5220	Cosmetology	TRS Matching			12,344	12,344				
10-11321-10-5230	Cosmetology	Group Insurance			24,720	24,720				
10-11321-10-5300	Cosmetology	DOE	28,643	36,605	38,000	1,395	3.81%			
10-11321-10-5305	Cosmetology	Communications Expense	372	125	600	475	380.00%			
10-11321-10-5360	Cosmetology	Mc/Visa Fees	1,821	1,400	1,140	(260)	-18.57%			
10-11321-10-5600	Cosmetology	Travel	427	900	900	0	0.00%			
			245,700	248,904	310,116	61,212	24.59%			



Account Number	Description	Description	2015	2016	2017	Change	
			Actual	Budget	Budget	\$	%
10-11324-10-5110	Criminal Justice	Faculty Salaries	61,978	67,111	68,592	1,481	2.21%
10-11324-10-5140	Criminal Justice	Clerical/Staff Salaries	10,369	10,690	11,277	587	5.49%
10-11324-10-5170	Criminal Justice	Adjunct	36,510	40,500	40,500	0	0.00%
10-11324-10-5175	Criminal Justice	Other Adjunct	4,544	0	0	0	
10-11324-10-5210	Criminal Justice	FICA Matching		9,178	9,178	9,178	
10-11324-10-5220	Criminal Justice	TRS Matching		1,468	1,468	1,468	
10-11324-10-5225	Criminal Justice	ORP Matching		2,924	2,924	2,924	
10-11324-10-5230	Criminal Justice	Group Insurance		13,880	13,880	13,880	
10-11324-10-5300	Criminal Justice	DOE	1,583	1,337	1,337	0	0.00%
10-11324-10-5305	Criminal Justice	Communications Expense	15	100	100	0	0.00%
10-11324-10-5335	Criminal Justice	Contract Labor		1,200	0	(1,200)	-100.00%
10-11324-10-5600	Criminal Justice	Travel		650	650	0	0.00%
			114,998	121,588	149,906	28,318	23.29%
10-11327-10-5110	Culinary Arts	Faculty Salaries	101,072	103,068	105,275	2,207	2.14%
10-11327-10-5170	Culinary Arts	Adjunct	34,664	33,480	33,480	0	0.00%
10-11327-10-5175	Culinary Arts	Other Adjunct	4,136	10,659	10,735	76	0.71%
10-11327-10-5210	Culinary Arts	FICA Matching		11,399	11,399	11,399	
10-11327-10-5220	Culinary Arts	TRS Matching		4,816	4,816	4,816	
10-11327-10-5230	Culinary Arts	Group Insurance		23,952	23,952	23,952	
10-11327-10-5300	Culinary Arts	DOE	53,198	58,965	58,965	0	0.00%
10-11327-10-5305	Culinary Arts	Communications Expense	217	220	300	80	36.36%
10-11327-10-5360	Culinary Arts	Mc/Visa Fees	1,419	1,180	1,180	0	0.00%
10-11327-10-5600	Culinary Arts	Travel	1,718	1,600	1,600	0	0.00%
			196,424	209,172	251,702	42,530	20.33%
10-11331-10-5110	Dental Assisting	Faculty Salaries	97,498	100,127	102,406	2,279	2.28%
10-11331-10-5175	Dental Assisting	Other Adjunct	5,738	4,500	5,200	700	15.56%
10-11331-10-5210	Dental Assisting	FICA Matching		8,205	8,205	8,205	
10-11331-10-5220	Dental Assisting	TRS Matching		6,932	6,932	6,932	
10-11331-10-5230	Dental Assisting	Group Insurance		20,456	20,456	20,456	
10-11331-10-5300	Dental Assisting	DOE	13,109	13,671	13,671	0	0.00%
10-11331-10-5305	Dental Assisting	Communications Expense	148	200	600	400	200.00%
10-11331-10-5600	Dental Assisting	Travel	75	600	600	0	0.00%
			116,568	119,098	158,070	38,972	32.72%

Account Number	Description	Description	2015	2016	2017	Change	
			Actual	Budget	Budget	\$	%
10-11335-10-5110	Drafting	Faculty Salaries	55,036	55,533	56,650	1,117	2.01%
10-11335-10-5170	Drafting	Adjunct	24,412	27,270	26,325	(945)	-3.47%
10-11335-10-5210	Drafting	FICA Matching			6,327	6,327	
10-11335-10-5230	Drafting	Group Insurance			14,040	14,040	
10-11335-10-5300	Drafting	DOE	1,811	1,500	1,800	300	20.00%
10-11335-10-5305	Drafting	Communications Expense	61	150	150	0	0.00%
10-11335-10-5600	Drafting	Travel	300	300	300	0	0.00%
			81,320	84,753	105,592	20,839	24.59%
10-11338-10-5110	Electrician	Faculty Salaries	47,621	48,764	49,957	1,193	2.45%
10-11338-10-5170	Electrician	Adjunct	945	20,655	15,000	(5,655)	-27.38%
10-11338-10-5210	Electrician	FICA Matching			4,953	4,953	
10-11338-10-5300	Electrician	DOE	10,901	10,000	10,000	0	0.00%
10-11338-10-5305	Electrician	Communications Expense	195	400	300	(100)	-25.00%
10-11338-10-5600	Electrician	Travel	1,800	1,800	1,000	(800)	-44.44%
			59,662	81,619	81,210	(409)	-0.50%
10-11341-10-5110	Emer Med Tech	Faculty Salaries	151,098	119,873	100,473	(19,400)	-16.18%
10-11341-10-5140	Emer Med Tech	Clerical/Staff Salaries	18,853	19,261	0	(19,261)	-100.00%
10-11341-10-5170	Emer Med Tech	Adjunct	19,890	15,000	17,685	2,685	17.90%
10-11341-10-5175	Emer Med Tech	Other Adjunct	34,730	34,560	34,560	0	0.00%
10-11341-10-5210	Emer Med Tech	FICA Matching			11,645	11,645	
10-11341-10-5220	Emer Med Tech	TRS Matching			6,252	6,252	
10-11341-10-5230	Emer Med Tech	Group Insurance			18,464	18,464	
10-11341-10-5300	Emer Med Tech	DOE	11,876	14,225	14,225	0	0.00%
10-11341-10-5305	Emer Med Tech	Communications Expense	187	1,320	1,320	0	0.00%
10-11341-10-5335	Emer Med Tech	Contract Labor	3,856	1,500	1,500	0	0.00%
10-11341-10-5600	Emer Med Tech	Travel	1,574	1,400	1,400	0	0.00%
			242,064	207,139	207,524	385	0.19%



Account Number	Description	Adjunct	Description	2015	2016	2017	Change	
				Actual	Budget	Budget	\$	%
10-11345-10-5170	Hospitality Management	Adjunct		17,124	14,040	14,040	0	0.00%
10-11345-10-5210	Hospitality Management	FICA Matching			4,835	1,071	1,071	0.00%
10-11345-10-5300	Hospitality Management	DOE		4,620	4,835	4,835	0	0.00%
10-11345-10-5305	Hospitality Management	Communications Expense		285	500	500	0	0.00%
10-11345-10-5600	Hospitality Management	Travel		550	600	600	0	0.00%
				22,578	19,975	21,046	1,071	5.36%
10-11356-10-5110	Medical Lab Technicians	Faculty Salaries		103,978	105,623	107,958	2,335	2.21%
10-11356-10-5170	Medical Lab Technicians	Adjunct		14,256	15,000	23,100	8,100	54.00%
10-11356-10-5210	Medical Lab Technicians	FICA Matching				9,993	9,993	
10-11356-10-5220	Medical Lab Technicians	TRS Matching				3,788	3,788	
10-11356-10-5225	Medical Lab Technicians	ORP Matching				16,744	16,744	
10-11356-10-5230	Medical Lab Technicians	Group Insurance				20,344	20,344	
10-11356-10-5300	Medical Lab Technicians	DOE		18,972	21,800	21,800	0	0.00%
10-11356-10-5305	Medical Lab Technicians	Communications Expense		27	650	300	(350)	-53.85%
10-11356-10-5600	Medical Lab Technicians	Travel		1,092	1,515	1,515	0	0.00%
				138,325	144,588	205,542	60,954	42.16%
10-11360-10-5110	Nursing - Associate Degr	Faculty Salaries		1,095,074	1,163,405	1,084,117	(79,288)	-6.82%
10-11360-10-5140	Nursing - Associate Degr	Clerical/Staff Salaries		18,497	18,536	0	(18,536)	-100.00%
10-11360-10-5170	Nursing - Associate Degr	Adjunct		93,142	115,365	110,500	(4,865)	-4.22%
10-11360-10-5175	Nursing - Associate Degr	Other Adjunct		3,711	0	0	0	
10-11360-10-5210	Nursing - Associate Degr	FICA Matching				91,090	91,090	
10-11360-10-5220	Nursing - Associate Degr	TRS Matching				47,748	47,748	
10-11360-10-5225	Nursing - Associate Degr	ORP Matching				25,312	25,312	
10-11360-10-5230	Nursing - Associate Degr	Group Insurance				189,472	189,472	
10-11360-10-5300	Nursing - Associate Degr	DOE		25,962	34,406	54,384	19,978	58.07%
10-11360-10-5305	Nursing - Associate Degr	Communications Expense		1,849	6,500	6,000	(500)	-7.69%
10-11360-10-5600	Nursing - Associate Degr	Travel		6,456	7,000	8,500	1,500	21.43%
				1,244,690	1,345,212	1,617,123	271,911	20.21%

Account Number	Description	2015	2016		2017		Change	
			Actual	Budget	Budget	Budget	\$	%
10-11364-10-5110	Nursing - Vocational	294,105	299,637	311,100	11,463	3.83%		
10-11364-10-5170	Nursing - Vocational	55,620	50,000	60,000	10,000	20.00%		
10-11364-10-5210	Nursing - Vocational			28,296	28,296			
10-11364-10-5220	Nursing - Vocational			16,988	16,988			
10-11364-10-5225	Nursing - Vocational			3,804	3,804			
10-11364-10-5230	Nursing - Vocational			55,956	55,956			
10-11364-10-5300	Nursing - Vocational	6,717	5,000	5,000	0	0.00%		
10-11364-10-5305	Nursing - Vocational	121	250	250	0	0.00%		
10-11364-10-5600	Nursing - Vocational	1,154	3,000	1,500	(1,500)	-50.00%		
		357,717	357,887	482,894	125,007	34.93%		
10-11368-10-5170	Occupational Safety	6,690	6,480	6,900	420	6.48%		
10-11368-10-5210	Occupational Safety			526	526			
10-11368-10-5300	Occupational Safety	737	1,000	1,000	0	0.00%		
10-11368-10-5305	Occupational Safety	56	50	50	0	0.00%		
		7,483	7,530	8,476	946	12.56%		
10-11372-10-5110	Office Occupations	54,657	55,153	56,262	1,109	2.01%		
10-11372-10-5170	Office Occupations	26,799	26,595	20,000	(6,595)	-24.80%		
10-11372-10-5210	Office Occupations			5,815	5,815			
10-11372-10-5220	Office Occupations			140	140			
10-11372-10-5225	Office Occupations			8,100	8,100			
10-11372-10-5230	Office Occupations			14,112	14,112			
10-11372-10-5300	Office Occupations	1,209	600	600	0	0.00%		
10-11372-10-5305	Office Occupations	13	200	200	0	0.00%		
10-11372-10-5600	Office Occupations	80	300	300	0	0.00%		
		82,758	82,848	105,529	22,681	27.38%		



Account Number	Description	Description	2015	2016	2017	Change	
			Actual	Budget	Budget	\$	%
10-11376-10-5110	Police Academy	Faculty Salaries	59,001	60,059	61,378	1,319	2.20%
10-11376-10-5140	Police Academy	Clerical/Staff Salaries	10,369	10,690	11,020	330	3.09%
10-11376-10-5170	Police Academy	Adjunct	59,380	65,000	64,000	(1,000)	-1.54%
10-11376-10-5175	Police Academy	Other Adjunct	4,738	0	0	0	
10-11376-10-5210	Police Academy	FICA Matching			10,400	10,400	
10-11376-10-5220	Police Academy	TRS Matching			4,132	4,132	
10-11376-10-5230	Police Academy	Group Insurance			10,880	10,880	
10-11376-10-5300	Police Academy	DOE	12,775	13,000	13,000	0	0.00%
10-11376-10-5305	Police Academy	Communications Expense	3,391	3,325	3,500	175	5.26%
10-11376-10-5335	Police Academy	Contract Labor	938	0	0	0	
10-11376-10-5600	Police Academy	Travel	650	1,500	1,800	300	20.00%
			151,241	153,574	180,110	26,536	17.28%
10-11380-10-5110	Radiology	Faculty Salaries	112,389	101,448	116,254	14,806	14.59%
10-11380-10-5140	Radiology	Clerical/Staff Salaries	18,960	19,190	0	(19,190)	-100.00%
10-11380-10-5170	Radiology	Adjunct		4,750	2,500	(2,250)	-47.37%
10-11380-10-5175	Radiology	Other Adjunct	1,663	0	0	0	
10-11380-10-5210	Radiology	FICA Matching			9,055	9,055	
10-11380-10-5220	Radiology	TRS Matching			7,836	7,836	
10-11380-10-5230	Radiology	Group Insurance			16,576	16,576	
10-11380-10-5300	Radiology	DOE	7,284	9,940	9,940	0	0.00%
10-11380-10-5305	Radiology	Communications Expense	623	1,140	1,140	0	0.00%
10-11380-10-5600	Radiology	Travel	1,250	2,280	2,000	(280)	-12.28%
10-11380-10-5650	Radiology	Staff Development			1,600	1,600	
			142,168	138,748	166,901	28,153	20.29%

Account Number	Description	Description	2015	2016	2017	Change	
			Actual	Budget	Budget	\$	%
10-11384-10-5110	Refrigeration/A C	Faculty Salaries	44,810	45,764	42,481	(3,283)	-7.17%
10-11384-10-5170	Refrigeration/A C	Adjunct	16,432	25,000	32,632	7,632	30.53%
10-11384-10-5175	Refrigeration/A C	Other Adjunct	9,212	21,120	19,712	(1,408)	-6.67%
10-11384-10-5210	Refrigeration/A C	FICA Matching			7,230	7,230	
10-11384-10-5225	Refrigeration/A C	ORP Matching			4,188	4,188	
10-11384-10-5230	Refrigeration/A C	Group Insurance			7,028	7,028	
10-11384-10-5300	Refrigeration/A C	DOE	6,940	8,275	8,275	0	0.00%
10-11384-10-5305	Refrigeration/A C	Communications Expense	19	100	300	200	200.00%
10-11384-10-5315	Refrigeration/A C	Advertising	131	100	700	600	600.00%
10-11384-10-5600	Refrigeration/A C	Travel		300	300	0	0.00%
			77,544	100,659	122,846	22,187	22.04%
10-11388-10-5110	Viticulture/Enology	Faculty Salaries	60,059	60,872	61,877	1,005	1.65%
10-11388-10-5210	Viticulture/Enology	FICA Matching			4,718	4,718	
10-11388-10-5220	Viticulture/Enology	TRS Matching			4,292	4,292	
10-11388-10-5230	Viticulture/Enology	Group Insurance			13,536	13,536	
10-11388-10-5300	Viticulture/Enology	DOE	2,791	82,741	245,877	163,136	197.16%
10-11388-10-5305	Viticulture/Enology	Communications Expense	944	200	700	500	250.00%
10-11388-10-5335	Viticulture/Enology	Contract Labor	279	0	8,000	8,000	
10-11388-10-5600	Viticulture/Enology	Travel	9,562	6,500	11,000	4,500	69.23%
			73,635	150,313	350,000	199,687	132.85%
10-11392-10-5110	Welding	Faculty Salaries	142,837	92,807	95,671	2,864	3.09%
10-11392-10-5170	Welding	Adjunct	37,392	50,697	57,916	7,219	14.24%
10-11392-10-5175	Welding	Other Adjunct	71,629	57,344	72,704	15,360	26.79%
10-11392-10-5210	Welding	FICA Matching			17,255	17,255	
10-11392-10-5225	Welding	TRS Matching			3,948	3,948	
10-11392-10-5230	Welding	Group Insurance			8,880	8,880	
10-11392-10-5300	Welding	DOE	72,270	62,238	85,692	23,454	37.69%
10-11392-10-5305	Welding	Communications Expense	43	150	300	150	100.00%
10-11392-10-5600	Welding	Travel	385	900	900	0	0.00%
10-11392-10-5650	Welding	Staff Development		4,000	7,502	3,502	87.55%
10-11392-10-5715	Welding	Departmental Tech Equipment	1,192	0	0	0	
			325,747	268,136	350,768	82,632	30.82%

Account Number	Description	2015 Actual	2016 Budget	2017 Budget	Change	
					\$	%
10-11398-10-5110	Welding - South Campus		42,921	43,897	976	2.27%
10-11398-10-5210	Welding - South Campus			3,347	3,347	
10-11398-10-5225	Welding - South Campus			3,716	3,716	
10-11398-10-5230	Welding - South Campus			11,880	11,880	
10-11398-10-5300	Welding - South Campus		26,673	28,000	1,327	4.97%
		0	69,594	90,840	21,246	30.53%
10-11500-14-5300	College Connections	4,282	6,000	6,000	0	0.00%
10-11500-14-5305	College Connections	294	1,000	1,000	0	0.00%
10-11500-14-5600	College Connections	6,524	5,800	5,800	0	0.00%
		11,100	12,800	12,800	0	0.00%
10-11515-10-5170	Computer Science - C.E.	2,100	3,500	3,500	0	0.00%
10-11515-10-5300	Computer Science - C.E.	2,090	3,500	1,500	(2,000)	-57.14%
10-11515-10-5305	Computer Science - C.E.	4		0	0	
10-11515-10-5335	Computer Science - C.E.	14,840	0	12,000	12,000	
10-11515-10-5370	Computer Science - C.E.		200	0	(200)	-100.00%
		19,034	7,200	17,000	9,800	136.11%
10-11538-10-5170	Electrician - C.E.	640	0	0	0	
10-11538-10-5300	Electrician - C.E.		1,000	0	(1,000)	-100.00%
10-11538-10-5335	Electrician - C.E.		7,500	0	(7,500)	-100.00%
		640	8,500	0	(8,500)	-100.00%
10-11541-10-5170	Emer Med Tech - C.E.	16,813	6,500	0	(6,500)	-100.00%
10-11541-10-5175	Emer Med Tech - C.E.	420	0	0	0	
10-11541-10-5300	Emer Med Tech - C.E.	6,633	2,500	0	(2,500)	-100.00%
10-11541-10-5305	Emer Med Tech - C.E.	228	0	0	0	
10-11541-10-5370	Emer Med Tech - C.E.	0	400	0	(400)	-100.00%
		24,094	9,400	0	(9,400)	-100.00%
10-11541-10-5370	EMT - Custom		200	0	(200)	-100.00%



Account Number	Description	Description	2015	2016	2017	Change	
			Actual	Budget	Budget	\$	%
10-11542-10-5170	GC Machining CE	Adjunct		5,000	0	(5,000)	-100.00%
10-11542-10-5300	GC Machining CE	DOE		2,000	0	(2,000)	-100.00%
10-11542-10-5315	GC Machining CE	Advertising		1,500	0	(1,500)	-100.00%
10-11542-10-5370	GC Machining CE	Printing		200	0	(200)	-100.00%
			0	8,700	0	(8,700)	-100.00%
10-11543-10-5110	Health Science - C.E.	Faculty Salaries		37,620	40,392	2,772	7.37%
10-11543-10-5170	Health Science - C.E.	Adjunct	58,574	25,000	32,000	7,000	28.00%
10-11543-10-5210	Health Science - C.E.	FICA Matching			5,520	5,520	
10-11543-10-5300	Health Science - C.E.	DOE	82,873	65,000	71,900	6,900	10.62%
10-11543-10-5305	Health Science - C.E.	Communications Expense	27	0	0	0	
10-11543-10-5315	Health Science - C.E.	Advertising		5,000	0	(5,000)	-100.00%
10-11543-10-5335	Health Science - C.E.	Contract Labor	110,883	5,000	10,000	5,000	100.00%
10-11543-10-5370	Health Science - C.E.	Printing		750	0	(750)	-100.00%
10-11543-10-5600	Health Science - C.E.	Travel	2,374	2,500	0	(2,500)	-100.00%
			254,731	140,870	159,812	18,942	13.45%
10-11550-10-5170	Management - C.E.	Adjunct	120	50,000	55,000	5,000	10.00%
10-11550-10-5175	Management - C.E.	Other Adjunct	1,635	0	0	0	
10-11550-10-5210	Management - C.E.	FICA Matching			4,194	4,194	
10-11550-10-5300	Management - C.E.	DOE	29,524	7,000	8,500	1,500	21.43%
10-11550-10-5315	Management - C.E.	Advertising		5,000	0	(5,000)	-100.00%
10-11550-10-5335	Management - C.E.	Contract Labor	56,177	20,000	25,000	5,000	25.00%
10-11550-10-5370	Management - C.E.	Printing		3,500	0	(3,500)	-100.00%
10-11550-10-5600	Management - C.E.	Travel		3,000	0	(3,000)	-100.00%
			87,456	88,500	92,694	4,194	4.74%
10-11553-10-5170	Mathematics - CE	Adjunct		1,500	0	(1,500)	-100.00%
10-11553-10-5300	Mathematics - CE	DOE		500	0	(500)	-100.00%
			0	2,000	0	(2,000)	-100.00%

Account Number	Description	Description	2015	2016	2017	Change	
			Actual	Budget	Budget	\$	%
10-11556-10-5140	Misc. Mech & Repair CE	Clerical/Staff Salaries		35,640	0	(35,640)	-100.00%
10-11556-10-5170	Misc. Mech & Repair CE	Adjunct	31,364	35,000	0	(35,000)	-100.00%
10-11556-10-5175	Misc. Mech & Repair CE	Other Adjunct	4,200		0	0	
10-11556-10-5300	Misc. Mech & Repair CE	DOE	50,423	15,000	0	(15,000)	-100.00%
10-11556-10-5315	Misc. Mech & Repair CE	Advertising		1,500	0	(1,500)	-100.00%
10-11556-10-5335	Misc. Mech & Repair CE	Contract Labor	24,919	3,500	0	(3,500)	-100.00%
10-11556-10-5370	Misc. Mech & Repair CE	Printing		1,500	0	(1,500)	-100.00%
			110,906	92,140	0	(92,140)	-100.00%
10-11558-10-5110	Mechotronics - C.E.	Faculty Salaries			44,550	44,550	
10-11558-10-5170	Mechotronics - C.E.	Adjunct	31,245	25,000	65,000	40,000	160.00%
10-11558-10-5210	Mechotronics - C.E.	FICA Matching			4,956	4,956	
10-11558-10-5300	Mechotronics - C.E.	DOE	7,647	4,000	26,000	22,000	550.00%
10-11558-10-5315	Mechotronics - C.E.	Advertising		1,500	0	(1,500)	-100.00%
10-11558-10-5335	Mechotronics - C.E.	Contract Labor		0	13,000	13,000	
10-11558-10-5364	Mechotronics - C.E.	Non-Capital Equipment		1,000	1,500	1,500	
10-11558-10-5370	Mechotronics - C.E.	Printing			0	(1,000)	-100.00%
10-11558-10-5600	Mechotronics - C.E.	Travel			540	540	
10-11558-10-5650	Mechotronics - C.E.	Staff Development			1,200	1,200	
10-11558-10-5710	Mechotronics - C.E.	Technology Equipment			1,500	1,500	
			38,892	31,500	158,246	126,746	402.37%
10-12100-11-5130	Cont. Edu. - Admin	Administrative Salaries			180,617	40,042	28.48%
10-12100-11-5140	Cont. Edu. - Admin	Clerical/Staff Salaries	82,083	140,575	66,567	2,631	4.12%
10-12100-11-5170	Cont. Edu. - Admin	Adjunct	49,050	63,936	0	0	
10-12100-11-5175	Cont. Edu. - Admin	Other Adjunct	600	0	0	0	
10-12100-11-5210	Cont. Edu. - Admin	FICA Matching	476	0	0	0	
10-12100-11-5220	Cont. Edu. - Admin	TRS Matching			18,848	18,848	
10-12100-11-5225	Cont. Edu. - Admin	ORP Matching			12,504	12,504	
10-12100-11-5230	Cont. Edu. - Admin	Group Insurance			5,244	5,244	
10-12100-11-5300	Cont. Edu. - Admin	DOE			30,000	30,000	
10-12100-11-5305	Cont. Edu. - Admin	Communications Expense	6,938	6,500	8,000	1,500	23.08%
10-12100-11-5370	Cont. Edu. - Admin	Printing	692	2,500	2,500	0	0.00%
10-12100-11-5600	Cont. Edu. - Admin	Travel	35,576	2,500	2,500	0	0.00%
			8,514	6,000	9,000	3,000	50.00%
			183,928	222,011	335,780	113,769	51.24%

Account Number	Description	2015	2016		2017		Change	
			Actual	Budget	Budget	Budget	\$	%
10-12120-11-5130	Cont. Edu. - Courses	46,395	47,506	48,456	950	2.00%		
10-12120-11-5170	Cont. Edu. - Courses	17,509	7,500	12,000	4,500	60.00%		
10-12120-11-5175	Cont. Edu. - Courses	393	0	0	0			
10-12120-11-5210	Cont. Edu. - Courses			4,610	4,610			
10-12120-11-5220	Cont. Edu. - Courses			2,720	2,720			
10-12120-11-5230	Cont. Edu. - Courses			7,396	7,396			
10-12120-11-5300	Cont. Edu. - Courses	4,929	3,500	6,000	2,500	71.43%		
10-12120-11-5305	Cont. Edu. - Courses	1,537	750	1,300	550	73.33%		
10-12120-11-5315	Cont. Edu. - Courses		7,500	25,000	17,500	233.33%		
10-12120-11-5335	Cont. Edu. - Courses	6,788	0	0	0			
10-12120-11-5370	Cont. Edu. - Courses	327	2,000	13,000	11,000	550.00%		
10-12120-11-5600	Cont. Edu. - Courses	1,792	1,500	9,240	7,740	516.00%		
		79,670	70,256	129,722	59,466	84.64%		
10-12150-11-5170	TEAMS	2,863	1,000	0	(1,000)	-100.00%		
10-12150-11-5300	TEAMS	39	200	0	(200)	-100.00%		
10-12150-11-5315	TEAMS		200	0	(200)	-100.00%		
10-12150-11-5335	TEAMS		0	0	0			
10-12150-11-5370	TEAMS		100	0	(100)	-100.00%		
		2,901	1,500	0	(1,500)	-100.00%		
10-12300-11-5300	Early College HS	141	5,000	5,000	0	0.00%		
10-12300-11-5600	Early College HS		5,000	5,000	0	0.00%		
		141	10,000	10,000	0	0.00%		
10-12400-11-5170	IEL Program	19,200	21,720	21,720	0	0.00%		
10-12400-11-5210	IEL Program			1,656	1,656			
10-12400-11-5300	IEL Program		500	1,500	1,000	200.00%		
		19,200	22,220	24,876	2,656	11.95%		



Account Number	Description	Description	2015	2016	2017	Change	
			Actual	Budget	Budget	\$	%
10-12800-11-5140	SBDC-Matching	Clerical/Staff Salaries	11,159	22,782	12,000	(10,782)	-47.33%
10-12800-11-5170	SBDC-Matching	Adjunct	649		10,000	10,000	
10-12800-11-5210	SBDC-Matching	FICA Matching		1,737	1,683	(54)	-3.12%
10-12800-11-5220	SBDC-Matching	Retirement Matching		2,000	8,000	6,000	300.00%
10-12800-11-5230	SBDC-Matching	Group Insurance		4,000	16,000	12,000	300.00%
10-12800-11-5240	SBDC-Matching	Workers Compensation		400	100	(300)	-75.00%
			11,808	30,919	47,783	16,864	54.54%
10-13100-12-5130	Academic Instruction	Administrative Salaries	113,794	85,655	88,103	2,448	2.86%
10-13100-12-5140	Academic Instruction	Clerical/Staff Salaries	59,499	66,144	29,223	(36,921)	-55.82%
10-13100-12-5170	Academic Instruction	Adjunct	1,211	53,460	42,120	(11,340)	-21.21%
10-13100-12-5210	Academic Instruction	FICA Matching			12,158	12,158	
10-13100-12-5220	Academic Instruction	TRS Matching			8,824	8,824	
10-13100-12-5230	Academic Instruction	Group Insurance			16,644	16,644	
10-13100-12-5300	Academic Instruction	DOE	18,708	11,783	13,346	1,563	13.26%
10-13100-12-5305	Academic Instruction	Communications Expense	811	1,930	1,930	0	0.00%
10-13100-12-5600	Academic Instruction	Travel	5,422	5,400	7,756	2,356	43.63%
			199,444	224,372	220,104	(4,268)	-1.90%
10-13110-12-5130	Academic Computing	Administrative Salaries	103,727	53,059	121,423	68,364	128.85%
10-13110-12-5140	Academic Computing	Clerical/Staff Salaries	161,783	176,120	182,165	6,045	3.43%
10-13110-12-5175	Academic Computing	Other Adjunct	26,644	0	0	0	
10-13110-12-5210	Academic Computing	FICA Matching			23,149	23,149	
10-13110-12-5300	Academic Computing	DOE	232,354	271,000	271,000	0	0.00%
10-13110-12-5305	Academic Computing	Communications Expense		0	15,924	15,924	
10-13110-12-5335	Academic Computing	Contract Labor	26,287	20,000	20,000	0	0.00%
10-13110-12-5375	Academic Computing	Service Contracts	79,877	60,000	60,000	0	0.00%
10-13110-12-5600	Academic Computing	Travel	964	2,100	2,000	(100)	-4.76%
10-13110-12-5710	Academic Computing	Technology Equipment	50,000	50,000	150,000	100,000	200.00%
			681,636	632,279	845,661	213,382	33.75%

Account Number	Description	2015 Actual	2016 Budget	2017 Budget	Change	
					\$	%
10-13130-12-5130	Teaching & Learning	62,930	123,750	164,562	40,812	32.98%
10-13130-12-5140	Teaching & Learning			47,001	47,001	
10-13130-12-5210	Teaching & Learning			16,132	16,132	
10-13130-12-5220	Teaching & Learning			11,028	11,028	
10-13130-12-5230	Teaching & Learning			25,064	25,064	
10-13130-12-5300	Teaching & Learning	5,128	5,270	22,470	17,200	326.38%
10-13130-12-5305	Teaching & Learning	35	315	315	0	0.00%
10-13130-12-5335	Teaching & Learning	2,450	4,000	6,000	2,000	50.00%
10-13130-12-5600	Teaching & Learning	4,729	5,000	5,000	0	0.00%
		<u>75,273</u>	<u>138,335</u>	<u>297,572</u>	<u>159,237</u>	<u>115.11%</u>
10-13135-12-5600	Distance Learning	1,687	0	0	0	
10-13140-12-5600	Faculty Travel Pool		10,000	10,000	0	0.00%
10-13145-12-5300	Fine Arts Productions	11,829	12,000	12,000	0	0.00%
10-13155-12-5175	Munson Vineyard	21,278	20,230	20,836	606	3.00%
10-13155-12-5210	Munson Vineyard			1,589	1,589	
10-13155-12-5300	Munson Vineyard	4,023	6,275	6,275	0	0.00%
10-13155-12-5305	Munson Vineyard	750	100	100	0	0.00%
10-13155-12-5600	Munson Vineyard	1,182	1,000	1,000	0	0.00%
		<u>27,233</u>	<u>27,605</u>	<u>29,800</u>	<u>2,195</u>	<u>7.95%</u>
	Administrative Salaries					
	Clerical/Staff Salaries					
	FICA Matching					
	TRS Matching					
	Group Insurance					
	DOE					
	Communications Expense					
	Contract Labor					
	Travel					
	Travel					
	Travel					
	DOE					
	Other Adjunct					
	FICA Matching					
	DOE					
	Communications Expense					
	Travel					

Account Number	Description	Description	2015	2016	2017	Change	
			Actual	Budget	Budget	\$	%
10-13300-12-5130	Workforce Instruction	Administrative Salaries	84,707	86,376	88,103	1,727	2.00%
10-13300-12-5140	Workforce Instruction	Clerical/Staff Salaries	10,369	10,690	30,113	19,423	181.69%
10-13300-12-5170	Workforce Instruction	Adjunct	2,604	0	0	0	
10-13300-12-5175	Workforce Instruction	Other Adjunct	20,109	20,200	19,440	(760)	-3.76%
10-13300-12-5210	Workforce Instruction	FICA Matching			10,496	10,496	
10-13300-12-5220	Workforce Instruction	TRS Matching			15,508	15,508	
10-13300-12-5225	Workforce Instruction	ORP Matching			7,452	7,452	
10-13300-12-5230	Workforce Instruction	Group Insurance			20,000	20,000	
10-13300-12-5300	Workforce Instruction	DOE	6,162	16,500	11,250	(5,250)	-31.82%
10-13300-12-5305	Workforce Instruction	Communications Expense	170	500	500	0	0.00%
10-13300-12-5600	Workforce Instruction	Travel	2,237	3,000	3,000	0	0.00%
10-13300-12-5710	Workforce Instruction	Technology Equipment	3,500	3,750	0	(3,750)	-100.00%
			129,857	141,016	205,862	64,846	45.99%
10-13310-12-5130	Health Science	Administrative Salaries			76,824	76,824	
10-13310-12-5140	Health Science	Clerical/Staff Salaries			28,690	28,690	
10-13310-12-5210	Health Science	FICA Matching			8,045	8,045	
10-13310-12-5300	Health Science	DOE			500	500	
10-13310-12-5305	Health Science	Communications Expense			500	500	
10-13310-12-5600	Health Science	Travel			500	500	
					115,059	115,059	
10-13320-12-5300	Bus/Tech Advisory CMTE	DOE	1,936	2,359	2,500	141	5.98%



Account Number	Description	Description	2015	2016	2017	Change	
			Actual	Budget	Budget	\$	%
10-13500-12-5130	Library	Administrative Salaries	233,388	213,810	122,064	(91,746)	-42.91%
10-13500-12-5140	Library	Clerical/Staff Salaries	44,526	48,493	0	(48,493)	-100.00%
10-13500-12-5170	Library	Adjunct	285	0	0	0	
10-13500-12-5175	Library	Other Adjunct	23,667	21,000	21,000	0	0.00%
10-13500-12-5210	Library	FICA Matching		10,909	10,909	10,909	
10-13500-12-5220	Library	TRS Matching		3,844	3,844	3,844	
10-13500-12-5230	Library	Group Insurance		16,516	16,516	16,516	
10-13500-12-5300	Library	DOE	64,449	55,000	60,000	5,000	9.09%
10-13500-12-5305	Library	Communications Expense	105	400	100	(300)	-75.00%
10-13500-12-5375	Library	Service Contracts	40,000	40,000	42,000	2,000	5.00%
10-13500-12-5600	Library	Travel	1,885	3,000	3,300	300	10.00%
10-13500-12-5720	Library	Library Books	19,170	30,000	27,000	(3,000)	-10.00%
			427,474	411,703	306,733	(104,970)	-25.50%
10-13550-12-5140	Library - South Campus	Clerical/Staff Salaries		25,254	24,722	(532)	-2.11%
10-13550-12-5210	Library - South Campus	FICA Matching		1,885	1,885	1,885	
10-13550-12-5300	Library - South Campus	DOE	0	10,000	10,000	0	0.00%
				35,254	36,607	1,353	3.84%
10-14000-14-5130	Student Services	Administrative Salaries	113,141	104,335	128,860	24,525	23.51%
10-14000-14-5140	Student Services	Clerical/Staff Salaries	25,585	32,611	33,652	1,041	3.19%
10-14000-14-5175	Student Services	Other Adjunct		17,000	10,000	(7,000)	-41.18%
10-14000-14-5210	Student Services	FICA Matching		13,154	13,154	13,154	
10-14000-14-5220	Student Services	TRS Matching		7,256	7,256	7,256	
10-14000-14-5225	Student Services	ORP Matching		5,780	5,780	5,780	
10-14000-14-5230	Student Services	Group Insurance		43,712	43,712	43,712	
10-14000-14-5300	Student Services	DOE	19,008	5,000	15,000	10,000	200.00%
10-14000-14-5305	Student Services	Communications Expense	2,402	2,500	2,500	0	0.00%
10-14000-14-5375	Student Services	Service Contracts	16,752	22,000	17,000	(5,000)	-22.73%
10-14000-14-5600	Student Services	Travel	3,637	4,000	6,000	2,000	50.00%
			180,525	187,446	282,914	95,468	50.93%

Account Number	Description	Description	2015	2016	2017	Change	
			Actual	Budget	Budget	\$	%
10-14100-14-5130	Admissions and Records	Administrative Salaries	107,083	146,812	152,056	5,244	3.57%
10-14100-14-5140	Admissions and Records	Clerical/Staff Salaries	162,495	165,964	186,376	20,412	12.30%
10-14100-14-5175	Admissions and Records	Other Adjunct	15,706	15,500	0	(15,500)	-100.00%
10-14100-14-5210	Admissions and Records	FICA Matching		25,805	25,805	25,805	
10-14100-14-5220	Admissions and Records	TRS Matching		25,748	25,748	25,748	
10-14100-14-5230	Admissions and Records	Group Insurance		32,000	32,000	32,000	
10-14100-14-5300	Admissions and Records	DOE	14,569	16,500	16,500	0	0.00%
10-14100-14-5305	Admissions and Records	Communications Expense	8,096	10,000	10,000	0	0.00%
10-14100-14-5308	Admissions and Records	Graduation Expense	23,372	23,250	24,250	1,000	4.30%
10-14100-14-5600	Admissions and Records	Travel	3,258	5,500	5,500	0	0.00%
			334,579	383,526	478,235	94,709	24.69%
10-14200-14-5130	Recruiting and Retention	Administrative Salaries	71,893	75,911	78,902	2,991	3.94%
10-14200-14-5140	Recruiting and Retention	Clerical/Staff Salaries	34,032	35,213	0	(35,213)	-100.00%
10-14200-14-5175	Recruiting and Retention	Other Adjunct	1,596	2,437	0	(2,437)	-100.00%
10-14200-14-5210	Recruiting and Retention	FICA Matching		6,016	6,016	6,016	
10-14200-14-5220	Recruiting and Retention	TRS Matching		2,416	2,416	2,416	
10-14200-14-5230	Recruiting and Retention	Group Insurance		8,336	8,336	8,336	
10-14200-14-5300	Recruiting and Retention	DOE	17,383	17,258	17,258	0	0.00%
10-14200-14-5305	Recruiting and Retention	Communications Expense	7,075	12,000	12,000	0	0.00%
10-14200-14-5335	Recruiting and Retention	Contract Labor		1,500	1,500	0	0.00%
10-14200-14-5600	Recruiting and Retention	Travel	4,186	5,000	5,000	0	0.00%
			136,165	149,319	131,428	(17,891)	-11.98%
10-14210-14-5300	African American Initiative	DOE	1,141	2,100	2,100	0	0.00%
10-14210-14-5305	African American Initiative	Communications Expense	84	500	500	0	0.00%
10-14210-14-5600	African American Initiative	Travel	2,022	1,750	1,750	0	0.00%
			3,248	4,350	4,350	0	0.00%
10-14240-14-5300	Hispanic Initiative	DOE	2,027	2,000	2,000	0	0.00%
10-14240-14-5305	Hispanic Initiative	Communications Expense		500	300	(200)	-40.00%
10-14240-14-5600	Hispanic Initiative	Travel	177	1,850	1,850	0	0.00%
			2,204	4,350	4,150	(200)	-4.60%



Account Number	Description	Description	2015	2016	2017	Change	
			Actual	Budget	Budget	\$	%
10-14300-14-5130	Financial Aid	Administrative Salaries	58,140	73,400	121,416	48,016	65.42%
10-14300-14-5140	Financial Aid	Clerical/Staff Salaries	249,715	201,035	224,965	23,930	11.90%
10-14300-14-5175	Financial Aid	Other Adjunct	10,837	7,600	0	(7,600)	-100.00%
10-14300-14-5210	Financial Aid	FICA Matching			26,412	26,412	
10-14300-14-5220	Financial Aid	TRS Matching			16,740	16,740	
10-14300-14-5230	Financial Aid	Group Insurance			68,208	68,208	
10-14300-14-5300	Financial Aid	DOE	31,367	25,000	23,625	(1,375)	-5.50%
10-14300-14-5305	Financial Aid	Communications Expense	8,118	7,000	5,000	(2,000)	-28.57%
10-14300-14-5335	Financial Aid	Contract Labor	52,880	0	25,000	25,000	
10-14300-14-5375	Financial Aid	Service Contracts	22,139	35,320	40,000	4,680	13.25%
10-14300-14-5600	Financial Aid	Travel	10,355	8,000	13,400	5,400	67.50%
			443,550	357,355	564,766	207,411	58.04%
10-14315-14-5140	Veteran Affairs	Clerical/Staff Salaries		63,757	65,332	1,575	2.47%
10-14315-14-5175	Veteran Affairs	Other Adjunct		10,000	10,000	0	0.00%
10-14315-14-5210	Veteran Affairs	FICA Matching			5,744	5,744	
10-14315-14-5220	Veteran Affairs	TRS Matching			8,456	8,456	
10-14315-14-5230	Veteran Affairs	Group Insurance			5,776	5,776	
10-14315-14-5300	Veteran Affairs	DOE		7,000	6,600	(400)	-5.71%
10-14315-14-5305	Veteran Affairs	Communications Expense		125	125	0	0.00%
10-14315-14-5600	Veteran Affairs	Travel		2,000	4,000	2,000	100.00%
			0	82,882	106,033	23,151	27.93%
10-14400-14-5130	Guidance and Counseling	Administrative Salaries		175,409	180,152	4,743	2.70%
10-14400-14-5140	Guidance and Counseling	Clerical/Staff Salaries	45,061	53,316	55,109	1,793	3.36%
10-14400-14-5175	Guidance and Counseling	Other Adjunct	53,906	52,480	52,480	0	0.00%
10-14400-14-5210	Guidance and Counseling	FICA Matching			21,940	21,940	
10-14400-14-5220	Guidance and Counseling	TRS Matching			1,600	1,600	
10-14400-14-5230	Guidance and Counseling	Group Insurance			1,200	1,200	
10-14400-14-5300	Guidance and Counseling	DOE	14,735	14,783	14,783	0	0.00%
10-14400-14-5305	Guidance and Counseling	Communications Expense	2,298	4,569	4,569	0	0.00%
10-14400-14-5375	Guidance and Counseling	Service Contracts	587	3,245	3,245	0	0.00%
10-14400-14-5600	Guidance and Counseling	Travel	3,152	3,000	3,000	0	0.00%
			119,739	306,802	338,078	31,276	10.19%



Account Number	Description	Description	2015		2016		2017		Change	
			Actual	Budget	Budget	Budget	\$	%		
10-14600-14-5130	Test, Tutor, Disability	Administrative Salaries	43,362	75,799	77,315	1,516	2.00%			
10-14600-14-5140	Test, Tutor, Disability	Clerical/Staff Salaries	62,326	26,129	27,458	1,329	5.09%			
10-14600-14-5170	Test, Tutor, Disability	Adjunct	2,598	0	0	0				
10-14600-14-5175	Test, Tutor, Disability	Other Adjunct	142,835	79,164	89,400	10,236	12.93%			
10-14600-14-5210	Test, Tutor, Disability	FICA Matching			14,806	14,806				
10-14600-14-5220	Test, Tutor, Disability	TRS Matching			12,312	12,312				
10-14600-14-5230	Test, Tutor, Disability	Group Insurance			28,064	28,064				
10-14600-14-5300	Test, Tutor, Disability	DOE	9,054	10,300	48,465	38,165	370.53%			
10-14600-14-5305	Test, Tutor, Disability	Communications Expense	404	900	700	(200)	-22.22%			
10-14600-14-5335	Test, Tutor, Disability	Contract Labor		19,500	10,000	(9,500)	-48.72%			
10-14600-14-5600	Test, Tutor, Disability	Travel	4,111	4,600	2,930	(1,670)	-36.30%			
			264,691	216,392	311,450	95,058	43.93%			
10-14650-14-5140	Academic Success - SC	Clerical/Staff Salaries			41,812	41,812				
10-14650-14-5175	Academic Success - SC	Other Adjunct			2,000	2,000				
10-14650-14-5210	Academic Success - SC	FICA Matching			3,341	3,341				
10-14650-14-5300	Academic Success - SC	DOE			300	300				
10-14650-14-5305	Academic Success - SC	Communications Expense			300	300				
10-14650-14-5600	Academic Success - SC	Travel			95	95				
			0	0	47,848	47,848				
10-14700-14-5175	Testing	Other Adjunct	7,419	26,450	0	(26,450)	-100.00%			
10-14700-14-5300	Testing	DOE	31,609	46,502	0	(46,502)	-100.00%			
10-14700-14-5305	Testing	Communications Expense	3	750	0	(750)	-100.00%			
10-14700-14-5600	Testing	Travel	1,731	2,000	0	(2,000)	-100.00%			
			40,762	75,702	0	(75,702)	-100.00%			
10-14900-14-5175	UIL	Other Adjunct	400		0	0				
10-14900-14-5300	UIL	DOE	(8,217)	0	5,000	5,000				
10-14900-14-5305	UIL	Communications Expense	34	0	0	0				
			(7,784)	0	5,000	5,000				
10-14950-14-5300	SSS Match	DOE			1,668	1,668				

Account Number	Description	2015	2016		2017		Change	
			Actual	Budget	Budget	Budget	\$	%
10-16000-16-5300	Board of Trustees	2,182	2,350	6,100	3,750	159.57%		
10-16000-16-5600	Board of Trustees	23,112	36,000	36,000	0	0.00%		
		25,294	38,350	42,100	3,750	9.78%		
10-16050-16-5130	Office of the President	171,073	194,901	269,485	74,584	38.27%		
10-16050-16-5140	Office of the President	60,232	87,642	18,342	(69,300)	-79.07%		
10-16050-16-5210	Office of the President			21,947	21,947			
10-16050-16-5220	Office of the President			4,760	4,760			
10-16050-16-5225	Office of the President			12,992	12,992			
10-16050-16-5230	Office of the President			19,728	19,728			
10-16050-16-5300	Office of the President	3,595	3,300	7,600	4,300	130.30%		
10-16050-16-5301	Office of the President	9,528	15,000	15,000	0	0.00%		
10-16050-16-5305	Office of the President	1,394	1,300	1,300	0	0.00%		
10-16050-16-5600	Office of the President	24,883	12,000	20,750	8,750	72.92%		
10-16050-16-5650	Office of the President	4,095	4,000	4,000	0	0.00%		
		274,799	318,143	395,904	77,761	24.44%		
10-16100-16-5130	Institutional Effectiveness	99,980	147,489	150,820	3,331	2.26%		
10-16100-16-5140	Institutional Effectiveness	44,660	0	0	0			
10-16100-16-5210	Institutional Effectiveness			11,500	11,500			
10-16100-16-5220	Institutional Effectiveness			10,212	10,212			
10-16100-16-5230	Institutional Effectiveness			23,936	23,936			
10-16100-16-5300	Institutional Effectiveness	2,880	5,000	5,000	0	0.00%		
10-16100-16-5305	Institutional Effectiveness	498	0	500	500			
10-16100-16-5375	Institutional Effectiveness	17,033	39,925	17,080	(22,845)	-57.22%		
10-16100-16-5600	Institutional Effectiveness	7,875	11,500	11,000	(500)	-4.35%		
		172,925	203,914	230,048	26,134	12.82%		
10-16140-16-5300	Instutional Research		500	0	(500)	-100.00%		
10-16140-16-5375	Instutional Research	40	4,750	1,500	(3,250)	-68.42%		
10-16140-16-5600	Instutional Research	3,940	3,450	6,550	3,100	89.86%		
		3,980	8,700	8,050	(650)	-7.47%		
10-16180-16-5375	Institutional Assessment	800	10,000	12,600	2,600	26.00%		
10-16180-16-5600	Institutional Assessment	1,682	1,500	1,500	0	0.00%		
		2,482	11,500	14,100	2,600	22.61%		



Account Number	Description	2015 Actual	2016 Budget	2017 Budget	Change	
					\$	%
10-16200-16-5300	General Institutional	2,611	31,698	30,000	(1,698)	-5.36%
10-16200-16-5350	General Institutional	58,866	32,000	32,000	0	0.00%
10-16200-16-5353	General Institutional	64,640	62,000	62,000	0	0.00%
10-16200-16-5380	General Institutional		330,000	330,000	0	0.00%
10-16200-16-5650	General Institutional	8,974	0	0	0	
		135,092	455,698	454,000	(1,698)	-0.37%
10-16210-16-5300	Achieve the Dream	(275)		0	0	
10-16210-16-5375	Achieve the Dream	27,500	52,500	52,500	0	0.00%
10-16210-16-5600	Achieve the Dream	11,195	11,000	11,000	0	0.00%
		38,420	63,500	63,500	0	0.00%
10-16210-32-5300	Commencement	969	1,000	0	(1,000)	-100.00%
10-16250-16-5300	Official Functions	280	1,600	2,200	600	37.50%
10-16260-16-5130	Public Infor/Marketing	105,826	121,638	122,691	1,053	0.87%
10-16260-16-5210	Public Infor/Marketing			9,355	9,355	
10-16260-16-5220	Public Infor/Marketing			8,264	8,264	
10-16260-16-5230	Public Infor/Marketing			32,516	32,516	
10-16260-16-5300	Public Infor/Marketing	28,898	98,000	53,000	(45,000)	-45.92%
10-16260-16-5305	Public Infor/Marketing	1,878	1,875	1,875	0	0.00%
10-16260-16-5315	Public Infor/Marketing	87,762	103,000	103,000	0	0.00%
10-16260-16-5335	Public Infor/Marketing	5,624	8,160	8,160	0	0.00%
10-16260-16-5375	Public Infor/Marketing	22,000	27,000	22,000	(5,000)	-18.52%
10-16260-16-5600	Public Infor/Marketing	1,389	3,600	3,600	0	0.00%
		253,375	363,273	364,461	1,188	0.33%
10-16270-16-5300	Trustee Elections		15,000	15,000	0	0.00%



Account Number	Description	Description	2015	2016	2017	Change	
			Actual	Budget	Budget	\$	%
10-16300-16-5130	Foundation	Administrative Salaries	195,326	199,174	204,075	4,901	2.46%
10-16300-16-5140	Foundation	Clerical/Staff Salaries	30,285	30,342	31,309	967	3.19%
10-16300-16-5175	Foundation	Other Adjunct	11,960	10,712	11,033	321	3.00%
10-16300-16-5210	Foundation	FICA Matching			18,789	18,789	
10-16300-16-5220	Foundation	TRS Match		9,360	9,360	9,360	
10-16300-16-5230	Foundation	Group Insurance		13,884	13,884	13,884	
10-16300-16-5300	Foundation	DOE	44,418	90,500	90,950	450	0.50%
10-16300-16-5305	Foundation	Communications Expense	8,330	19,000	20,000	1,000	5.26%
10-16300-16-5453	Foundation	Misc. Maintenance Expense		7,000	7,000	7,000	
10-16300-16-5600	Foundation	Travel	2,662	10,258	10,258	0	0.00%
			292,981	359,986	416,658	56,672	15.74%
10-16400-16-5130	Business Services	Administrative Salaries	254,541	274,591	308,398	33,807	12.31%
10-16400-16-5140	Business Services	Clerical/Staff Salaries	128,546	127,347	131,062	3,715	2.92%
10-16400-16-5175	Business Services	Other Adjunct	6,490	8,000	8,000	0	0.00%
10-16400-16-5210	Business Services	FICA Matching			34,119	34,119	
10-16400-16-5220	Business Services	TRS Match		20,016	20,016	20,016	
10-16400-16-5230	Business Services	Group Insurance		63,800	63,800	63,800	
10-16400-16-5300	Business Services	DOE	16,933	17,000	20,000	3,000	17.65%
10-16400-16-5305	Business Services	Communications Expense	7,072	8,500	8,000	(500)	-5.88%
10-16400-16-5345	Business Services	Financial Audit	30,000	30,000	35,000	5,000	16.67%
10-16400-16-5360	Business Services	Mc/Visa Fees	77,946	85,000	80,000	(5,000)	-5.88%
10-16400-16-5375	Business Services	Service Contracts	10,480	12,000	12,000	0	0.00%
10-16400-16-5380	Business Services	Tax Assessing Expense	316,712	0	0	0	
10-16400-16-5600	Business Services	Travel	4,473	8,000	8,000	0	0.00%
			853,192	570,438	728,395	157,957	27.69%

Account Number	Description	Description	2015	2016	2017	Change	
			Actual	Budget	Budget	\$	%
10-16450-16-5130	Human Resources	Administrative Salaries	34,341	62,370	120,556	58,186	93.29%
10-16450-16-5140	Human Resources	Clerical/Staff Salaries	59,182	59,925	54,982	(4,943)	-8.25%
10-16450-16-5175	Human Resources	Other Adjunct	1,752	3,000	0	(3,000)	-100.00%
10-16450-16-5210	Human Resources	FICA Matching			13,385	13,385	
10-16450-16-5220	Human Resources	TRS Match			4,332	4,332	
10-16450-16-5230	Human Resources	Group Insurance			15,188	15,188	
10-16450-16-5300	Human Resources	DOE	22,212	35,600	32,000	(3,600)	-10.11%
10-16450-16-5305	Human Resources	Communications Expense	2,629	3,108	3,000	(108)	-3.47%
10-16450-16-5335	Human Resources	Contract Labor	13,301		0	0	
10-16450-16-5350	Human Resources	Institutional Memberships		3,955	4,000	45	1.14%
10-16450-16-5362	Human Resources	Memorials	530	1,700	600	(1,100)	-64.71%
10-16450-16-5600	Human Resources	Travel	160	800	800	0	0.00%
			134,107	170,458	248,843	78,385	45.98%
10-16500-16-5130	Campus Security	Administrative Salaries	45,510	59,400	60,588	1,188	2.00%
10-16500-16-5140	Campus Security	Clerical/Staff Salaries	84,727	144,139	144,813	674	0.47%
10-16500-16-5175	Campus Security	Other Adjunct	103,812	65,000	65,840	840	1.29%
10-16500-16-5210	Campus Security	FICA Matching			20,682	20,682	
10-16500-16-5220	Campus Security	TRS Matching			15,548	15,548	
10-16500-16-5230	Campus Security	Group Insurance			36,292	36,292	
10-16500-16-5300	Campus Security	DOE	19,794	25,000	25,000	0	0.00%
10-16500-16-5303	Campus Security	Late Payment Fee	34	0	0	0	
10-16500-16-5305	Campus Security	Communications Expense	3,028	2,000	3,000	1,000	50.00%
10-16500-16-5355	Campus Security	Liability Insurance	11,330	11,000	12,500	1,500	13.64%
10-16500-16-5600	Campus Security	Travel	3,933	3,300	3,000	(300)	-9.09%
			272,169	309,839	387,263	77,424	24.99%
10-16510-16-5300	Emergency Management	DOE	5,230	2,000	5,000	3,000	150.00%
10-16510-16-5375	Emergency Management	Service Contracts		8,400	9,225	825	9.82%
10-16510-16-5600	Emergency Management	Travel	1,482	1,100	1,000	(100)	-9.09%
10-16510-16-5700	Emergency Management	Equipment	2,864	5,000	0	(5,000)	-100.00%
			9,576	16,500	15,225	(1,275)	-7.73%

Account Number	Description	Description	2015	2016	2017	Change	
			Actual	Budget	Budget	\$	%
10-16620-16-5140	Central Phone System	Clerical/Staff Salaries	13,286	13,546	9,800	(3,746)	-27.65%
10-16620-16-5175	Central Phone System	Other Adjunct	112	10,000	0	(10,000)	-100.00%
10-16620-16-5210	Central Phone System	FICA Matching			747	747	
10-16620-16-5220	Central Phone System	TRS Matching			747	747	
10-16620-16-5300	Central Phone System	DOE	6,081	3,000	6,000	3,000	100.00%
10-16620-16-5303	Central Phone System	Late Payment Fee	2,416	0	0	0	
10-16620-16-5305	Central Phone System	Communications Expense	242,477	260,000	260,000	0	0.00%
			264,372	286,546	277,295	(9,252)	-3.23%
10-16630-16-5300	Central Copy Charges	DOE	935	0	0	0	
10-16630-16-5305	Central Copy Charges	Communications Expense	50,223	8,000	8,000	0	0.00%
			51,157	8,000	8,000	0	0.00%
10-16650-16-5140	Mail Room	Clerical/Staff Salaries	13,287	13,546	0	(13,546)	-100.00%
10-16650-16-5175	Mail Room	Other Adjunct			9,800	9,800	
10-16650-16-5210	Mail Room	FICA Matching			747	747	
10-16650-16-5300	Mail Room	DOE	(15)	1,800	2,000	200	11.11%
10-16650-16-5305	Mail Room	Communications Expense	13,006	3,000	3,000	0	0.00%
10-16650-16-5335	Mail Room	Contract Labor	6,667	0	0	0	
10-16650-16-5375	Mail Room	Service Contracts	2,313	5,948	5,948	0	0.00%
10-16650-16-5600	Mail Room	Travel	239	372	320	(52)	-13.98%
			35,497	24,666	21,815	(2,851)	-11.56%
10-16660-16-5355	Insurance - Nonproperty	Liability Insurance	43,184	42,000	45,000	3,000	7.14%
10-16660-16-5465	Insurance - Nonproperty		166,896	0	0	0	
			210,080	42,000	45,000	3,000	7.14%



Account Number	Description	Description	2015	2016	2017	Change	
			Actual	Budget	Budget	\$	%
10-16700-16-5130	Instructional Services	Administrative Salaries	40,810	104,335	106,421	2,086	2.00%
10-16700-16-5140	Instructional Services	Clerical/Staff Salaries	29,210	29,493	22,744	(6,749)	-22.88%
10-16700-16-5210	Instructional Services	FICA Matching			9,849	9,849	
10-16700-16-5220	Instructional Services	TRS Matching			3,148	3,148	
10-16700-16-5225	Instructional Services	ORP Matching			3,644	3,644	
10-16700-16-5230	Instructional Services	Group Insurance			11,008	11,008	
10-16700-16-5300	Instructional Services	DOE	5,176	5,000	5,000	0	0.00%
10-16700-16-5301	Instructional Services	DOE Contingency	1,559	10,000	160,000	150,000	1500.00%
10-16700-16-5305	Instructional Services	Communications Expense	1,010	1,000	1,000	0	0.00%
10-16700-16-5600	Instructional Services	Travel		5,000	4,500	(500)	-10.00%
			77,766	154,828	327,314	172,486	111.40%
10-16810-16-5130	Admin. Computer Services	Administrative Salaries	71,020	72,419	165,695	93,276	128.80%
10-16810-16-5140	Admin. Computer Services	Clerical/Staff Salaries	19,295	41,088	61,215	20,127	48.99%
10-16810-16-5210	Admin. Computer Services	FICA Matching			17,302	17,302	
10-16810-16-5220	Admin. Computer Services	TRS Matching			6,208	6,208	
10-16810-16-5230	Admin. Computer Services	Group Insurance			16,644	16,644	
10-16810-16-5300	Admin. Computer Services	DOE	25,823	32,000	32,000	0	0.00%
10-16810-16-5305	Admin. Computer Services	Communications Expense	855	2,174	2,174	0	0.00%
10-16810-16-5335	Admin. Computer Services	Contract Labor	19,316	20,000	40,000	20,000	100.00%
10-16810-16-5375	Admin. Computer Services	Service Contracts	220,985	352,000	255,000	(97,000)	-27.56%
10-16810-16-5600	Admin. Computer Services	Travel	2,234	2,500	2,500	0	0.00%
10-16810-16-5700	Admin. Computer Services	Equipment	20,000	20,000	20,000	0	0.00%
			379,528	542,181	618,738	76,557	

Account Number	Description	Description	2015	2016	2017	Change	
			Actual	Budget	Budget	\$	%
10-16970-16-5130	South Campus	Administrative Salaries	84,707	86,376	88,103	1,727	2.00%
10-16970-16-5140	South Campus	Clerical/Staff Salaries	32,848	37,011	38,673	1,662	4.49%
10-16970-16-5175	South Campus	Other Adjunct	72	0	3,240	3,240	
10-16970-16-5210	South Campus	FICA Matching			9,914	9,914	
10-16970-16-5220	South Campus	TRS Matching			3,560	3,560	
10-16970-16-5230	South Campus	Group Insurance			27,608	27,608	
10-16970-16-5300	South Campus	DOE	17,346	22,500	23,000	500	2.22%
10-16970-16-5305	South Campus	Communications Expense	7,202	10,000	10,000	0	0.00%
10-16970-16-5315	South Campus	Advertising	2,483	4,000	4,000	0	0.00%
10-16970-16-5335	South Campus	Contract Labor	405	0	3,000	3,000	
10-16970-16-5435	South Campus	Ground Supplies	1,000	2,500	2,500	0	0.00%
10-16970-16-5600	South Campus	Travel	9,603	9,000	9,000	0	0.00%
10-16970-16-5700	South Campus	Equipment	849	2,500	2,500	0	0.00%
			156,515	173,887	225,098	51,211	29.45%
10-16980-16-5600	Travel Pool	Travel	3,975	6,000	6,000	0	0.00%
10-17010-17-5130	Facilities Serv - General	Administrative Salaries	57,977	59,119	65,340	6,221	10.52%
10-17010-17-5140	Facilities Serv - General	Clerical/Staff Salaries	25,243	22,745	23,661	916	4.03%
10-17010-17-5210	Facilities Serv - General	FICA Matching			6,786	6,786	
10-17010-17-5220	Facilities Serv - General	TRS Matching			8,004	8,004	
10-17010-17-5230	Facilities Serv - General	Group Insurance			14,868	14,868	
10-17010-17-5300	Facilities Serv - General	DOE	3,044	5,000	5,000	0	0.00%
10-17010-17-5303	Facilities Serv - General	Late Fee Payment	9	0	0	0	
10-17010-17-5305	Facilities Serv - General	Communications Expense	8,592	8,500	8,500	0	0.00%
10-17010-17-5452	Facilities Serv - General	EPA Expenses	500	2,000	2,000	0	0.00%
10-17010-17-5453	Facilities Serv - General	Misc. Maintenance Expense	64,601	95,000	110,000	15,000	15.79%
10-17010-17-5465	Facilities Serv - General	Insurance Property	308,838	140,000	150,000	10,000	7.14%
10-17010-17-5600	Facilities Serv - General	Travel	288	400	400	0	0.00%
			469,091	332,764	394,559	61,795	18.57%



Account Number	Description	Description	2015	2016	2017	Change	
			Acutal	Budget	Budget	\$	%
10-17020-17-5160	Building Maintenance	Hourly Wages	196,163	202,767	205,102	2,335	1.15%
10-17020-17-5175	Building Maintenance	Other Adjunct		0	5,000	5,000	
10-17020-17-5210	Building Maintenance	FICA Matching			16,020	16,020	
10-17020-17-5220	Building Maintenance	Retirement Matching	17,053	18,000	20,000	2,000	11.11%
10-17020-17-5230	Building Maintenance	Group Insurance	71,341	82,000	82,000	0	0.00%
10-17020-17-5240	Building Maintenance	Workers Compensation	1,126	1,000	1,000	0	0.00%
10-17020-17-5300	Building Maintenance	DOE	15,556	20,000	20,000	0	0.00%
10-17020-17-5375	Building Maintenance	Service Contracts	76,488	90,000	90,000	0	0.00%
10-17020-17-5405	Building Maintenance	A/C-Heating Repairs	90,078	75,000	100,000	25,000	33.33%
10-17020-17-5410	Building Maintenance	Carpentry	21,030	35,000	35,000	0	0.00%
10-17020-17-5420	Building Maintenance	Electrical	65,351	95,000	160,000	65,000	68.42%
10-17020-17-5423	Building Maintenance	Equipment Rental	1,650	2,000	2,000	0	0.00%
10-17020-17-5429	Building Maintenance	Floor Repairs	12,937	20,000	20,000	0	0.00%
10-17020-17-5437	Building Maintenance	Hardware	25,645	23,000	23,000	0	0.00%
10-17020-17-5442	Building Maintenance	Lighting Expenses	47,984	12,000	20,000	8,000	66.67%
10-17020-17-5456	Building Maintenance	Painting Expenses	5,819	15,000	15,000	0	0.00%
10-17020-17-5459	Building Maintenance	Pest Control	9,569	12,500	12,500	0	0.00%
10-17020-17-5462	Building Maintenance	Plumbing Repairs	48,473	50,000	50,000	0	0.00%
10-17020-17-5469	Building Maintenance	Roof Repairs	16,804	7,500	7,500	0	0.00%
10-17020-17-5485	Building Maintenance	Water Additives	7,713	6,000	6,000	0	0.00%
10-17020-17-5600	Building Maintenance	Travel	233	600	600	0	0.00%
10-17020-17-5700	Building Maintenance	Equipment	15,000	0	0	0	0.00%
			746,014	767,367	890,722	123,355	16.08%
10-17040-17-5130	Custodial Services	Administrative Salaries		34,650	39,501	4,851	14.00%
10-17040-17-5160	Custodial Services	Hourly Wages	322,553	317,741	332,583	14,842	4.67%
10-17040-17-5210	Custodial Services	FICA Matching			28,371	28,371	
10-17040-17-5220	Custodial Services	Retirement Matching	13,575	17,000	15,000	(2,000)	-11.76%
10-17040-17-5230	Custodial Services	Group Insurance	91,761	78,500	80,000	1,500	1.91%
10-17040-17-5240	Custodial Services	Workers Compensation	2,007	4,000	4,000	0	0.00%
10-17040-17-5300	Custodial Services	DOE	337	0	0	0	0.00%
10-17040-17-5335	Custodial Services	Contract Labor	1,449	4,000	4,000	0	0.00%
10-17040-17-5413	Custodial Services	Custodial Supplies	97,589	105,000	117,600	12,600	12.00%
10-17040-17-5600	Custodial Services	Travel		400	400	0	0.00%
10-17040-17-5700	Custodial Services	Equipment	11,922	15,000	15,000	0	0.00%
			541,194	576,291	636,455	60,164	10.44%



Account Number	Description	Description	2015	2016	2017	Change	
			Actual	Budget	Budget	\$	%
10-17050-17-5160	Grounds Maintenance	Hourly Wages	118,663	96,610	126,552	29,942	30.99%
10-17050-17-5162	Grounds Maintenance	Hourly Wage-PT	14,859	12,999	13,500	501	3.85%
10-17050-17-5210	Grounds Maintenance	FICA Matching			10,679	10,679	
10-17050-17-5220	Grounds Maintenance	Retirement Matching	5,285	8,000	6,000	(2,000)	-25.00%
10-17050-17-5230	Grounds Maintenance	Group Insurance	31,184	27,000	27,000	0	0.00%
10-17050-17-5300	Grounds Maintenance	DOE	381	1,000	1,000	0	0.00%
10-17050-17-5335	Grounds Maintenance	Communications Expense	4	0	0	0	
10-17050-17-5335	Grounds Maintenance	Contract Labor	989	0	0	0	
10-17050-17-5435	Grounds Maintenance	Ground Supplies	65,371	65,000	65,000	0	0.00%
			236,736	210,609	249,731	39,122	18.58%
10-17070-17-5335	Transportation	Contract Labor	98,000	100,000	100,000	0	0.00%
10-17070-17-5450	Transportation	Oil/Gas/Filters, Etc.	26,445	35,000	35,000	0	0.00%
10-17070-17-5477	Transportation	Tires and Tire Repairs	3,611	5,000	5,000	0	0.00%
10-17070-17-5480	Transportation	Vehicle Parts/Repairs	17,335	19,000	19,000	0	0.00%
			145,391	159,000	159,000	0	0.00%
10-17090-17-5303	Utilities-Main Campus	Late Fee Payment	15	0	0	0	
10-17090-17-5490	Utilities-Main Campus	Electricity	667,839	800,000	725,000	(75,000)	-9.38%
10-17090-17-5494	Utilities-Main Campus	Garbage	30,477	28,000	0	(28,000)	-100.00%
10-17090-17-5495	Utilities-Main Campus	Gas	158,872	150,000	135,000	(15,000)	-10.00%
10-17090-17-5498	Utilities-Main Campus	Water/Garbage	84,472	124,000	160,000	36,000	29.03%
			941,675	1,102,000	1,020,000	(82,000)	-7.44%
10-17095-17-5490	Utilities-Van Alstyne	Electricity	64,063	60,000	66,000	6,000	10.00%
10-17095-17-5495	Utilities-Van Alstyne	Gas	14,526	27,500	15,000	(12,500)	-45.45%
10-17095-17-5498	Utilities-Van Alstyne	Water/Garbage	27,813	30,000	30,000	0	0.00%
			106,402	117,500	111,000	(6,500)	-5.53%

Account Number	Description	Description	2015	2016	2017	Change	
			Actual	Budget	Budget	\$	%
10-18000-00-5198	Staff Benefits	Potential Salary Adjustments			227,540	227,540	
10-18000-00-5210	Staff Benefits	FICA Matching	963,774	1,079,914	0	(1,079,914)	-100.00%
10-18000-00-5220	Staff Benefits	Retirement Matching	409,353	480,000	0	(480,000)	-100.00%
10-18000-00-5230	Staff Benefits	Group Insurance	1,478,034	1,700,000	550,000	(1,150,000)	-67.65%
10-18000-00-5240	Staff Benefits	Workers Compensation	23,160	40,000	45,000	5,000	12.50%
10-18000-00-5250	Staff Benefits	Unemployment Benefits	29,320	35,000	35,000	0	0.00%
10-18000-00-5260	Staff Benefits	Other Benefits	6,586	10,000	0	(10,000)	-100.00%
10-18000-00-5280	Staff Benefits	Other Retirement Benefits	12,927	15,000	15,000	0	0.00%
			2,923,154	3,359,914	872,540	(2,487,374)	-74.03%
10-19730-00-6576	Transfer to Debt Service	Transfer to Debt Service	1,537,701	1,399,600	1,398,550	(1,050)	-0.08%
10-19780-00-6573	Transfer to Plant Fund	Transfer to Plant Fund	500,000	1,000,000	1,000,000	0	0.00%
20-20200-20-5130	Student Life	Administrative Salaries	45,675	42,978	53,998	11,020	25.64%
20-20200-20-5175	Student Life	Other Adjunct	38,883	11,560	12,000	440	3.81%
20-20200-20-5210	Student Life	FICA Matching			5,032	5,032	
20-20200-20-5220	Student Life	TRS Match			980	980	
20-20200-20-5230	Student Life	Group Insurance			20,352	20,352	
20-20200-20-5300	Student Life	DOE	18,092	25,812	37,137	11,325	43.87%
20-20200-20-5305	Student Life	Communications Expense	39	450	450	0	0.00%
20-20200-20-5600	Student Life	Travel		2,000	2,000	0	0.00%
			102,689	82,800	131,949	49,149	59.36%
20-20240-20-5140	International Student	Clerical/Staff Salaries	40,639	41,439	0	(41,439)	-100.00%
20-20240-20-5175	International Student	Other Adjunct	5,987	8,000	0	(8,000)	-100.00%
20-20240-20-5300	International Student	DOE	3,098	3,220	3,220	0	0.00%
20-20240-20-5305	International Student	Communications Expense	1,473	1,500	1,500	0	0.00%
20-20240-20-5335	International Student	Contract Labor		2,000	2,000	0	0.00%
20-20240-20-5600	International Student	Travel	1,284	3,350	3,350	0	0.00%
			52,481	59,509	10,070	(49,439)	-83.08%



<u>Account Number</u>	<u>Description</u>	<u>Description</u>	2015	2016	2017	Change	
			<u>Actual</u>	<u>Budget</u>	<u>Budget</u>	\$	%
20-20250-20-5175	Gym Activities/Intramurals	Other Adjunct		16,640	0	(16,640)	-100.00%
20-20250-20-5300	Gym Activities/Intramurals	DOE	933	1,140	1,140	0	0.00%
20-20250-20-5650	Gym Activities/Intramurals	Staff Development	933	10,000	10,000	0	0.00%
				27,780	11,140	(16,640)	-59.90%
20-20260-20-5175	Viking Voice	Other Adjunct	3,240	3,200	3,200	0	0.00%
20-20260-20-5210	Viking Voice	FICA Matching			244	244	
20-20260-20-5300	Viking Voice	DOE	3,442	5,056	5,056	0	0.00%
			6,682	8,256	8,500	244	2.96%
20-20270-20-5170	Phi Theta Kappa	Adjunct	3,240	3,210	3,240	30	0.93%
20-20270-20-5210	Phi Theta Kappa	FICA Matching			247	247	
20-20270-20-5300	Phi Theta Kappa	DOE	3,355	5,001	5,001	0	0.00%
20-20270-20-5305	Phi Theta Kappa	Communications Expense	529	500	500	0	0.00%
20-20270-20-5600	Phi Theta Kappa	Travel	7,258	6,250	7,250	1,000	16.00%
			14,381	14,961	16,238	1,277	8.54%
20-20500-20-5130	Athletics Administration	Administrative Salaries	0	0	30,046	30,046	
20-20500-20-5140	Athletics Administration	Clerical/Staff Salaries	12,013	26,512	0	(26,512)	-100.00%
20-20500-20-5170	Athletics Administration	Adjunct	2,779	0	0	0	
20-20500-20-5210	Athletics Administration	FICA Matching	0	0	2,291	2,291	-100.00%
20-20500-20-5300	Athletics Administration	DOE	2,674	5,790	5,790	0	0.00%
20-20500-20-5305	Athletics Administration	Communications Expense	617	500	2,500	2,000	400.00%
20-20500-20-5335	Athletics Administration	Contract Labor	15,050	19,250	19,250	0	0.00%
20-20500-20-5350	Athletics Administration	Institutional Memberships	3,265	3,000	3,500	500	16.67%
20-20500-20-5355	Athletics Administration	Liability Insurance	52,736	37,000	40,000	3,000	8.11%
20-20500-20-5600	Athletics Administration	Travel	(615)	0	1,064	1,064	
			88,519	92,052	104,441	12,389	13.46%



Account Number	Description	Description	2015		2016		2017		Change	
			Actual	Budget	Budget	Budget	\$	%		
20-20510-20-5130	Baseball	Administrative Salaries	20,300	20,700	21,114	0	414	2.00%		
20-20510-20-5175	Baseball	Other Adjunct		0	0		0			
20-20510-20-5210	Baseball	FICA Matching			1,610		1,610			
20-20510-20-5300	Baseball	DOE	22,712	23,632	23,632	0	0	0.00%		
20-20510-20-5303	Baseball	Late Fee Payment	5	0	0		0			
20-20510-20-5305	Baseball	Communications Expense	2,291	1,500	1,500	0	0	0.00%		
20-20510-20-5366	Baseball	Officials	7,870	9,065	9,450	385	385	4.25%		
20-20510-20-5600	Baseball	Travel	35,903	29,864	23,864	(6,000)	(6,000)	-20.09%		
20-20510-20-5820	Baseball	Athletic Scholarship	6,926	3,850	3,850	0	0	0.00%		
20-20510-20-5850	Baseball	Tuition/Fee Charges	141,829	140,000	140,000	0	0	0.00%		
			237,835	228,611	225,020	(3,591)	(3,591)	-1.57%		
20-20580-20-5130	Softball	Administrative Salaries	22,000	0	0	0	0	0.00%		
20-20580-20-5300	Softball	DOE	19,463	20,081	20,081	0	0	0.00%		
20-20580-20-5303	Softball	Late Fee Payment	5	0	0		0			
20-20580-20-5305	Softball	Communications Expense	550	1,500	1,500	0	0	0.00%		
20-20580-20-5366	Softball	Officials	4,800	5,200	6,000	800	800	15.38%		
20-20580-20-5600	Softball	Travel	18,383	24,875	18,875	(6,000)	(6,000)	-24.12%		
20-20580-20-5820	Softball	Athletic Scholarship	1,353	3,550	3,550	0	0	0.00%		
20-20580-20-5850	Softball	Tuition/Fee Charges	121,222	140,000	140,000	0	0	0.00%		
			187,777	195,206	190,006	(5,200)	(5,200)	-2.66%		
20-20700-20-5850	GC Dept Scholarships	Tuition/Fee Charges	41,076	85,000	85,000	0	0	0.00%		
20-20710-20-5850	Dual Credit Scholarships	Tuition/Fee Charges	167,572	200,000	250,000	50,000	50,000	25.00%		
20-20720-20-5170	Honors College	Adjunct	3,240	3,240	3,240	0	0	0.00%		
20-20720-20-5300	Honors College	DOE	3,411	2,200	2,200	0	0	0.00%		
20-20720-20-5305	Honors College	Communications Expense	6	200	200	0	0	0.00%		
20-20720-20-5600	Honors College	Travel	8,826	6,250	8,500	2,250	2,250	36.00%		
			15,483	11,890	14,140	2,250	2,250	18.92%		

**EQUIPMENT REQUESTS IN UNRESTRICTED FUND**

<u>Equipment - 5700</u>		
Music	Concert instruments	\$ 10,000
Administrative Computer Services	Unspecified	20,000
South Campus	Credit card machines, copiers, projectors	2,500
Custodial Services	Carpet cleaners, vacuums, stripping machine	15,000
		<u>47,500</u>
<u>Technology Equipment - 5710</u>		
Child Development	Universal 32 port USB Sync & Charge console	1,300
Academic Computing	New phone system	150,000
Mechotronics - C.E.	For new position	1,500
		<u>152,800</u>
<u>Non-Capital Equipment</u>		
Mechotronics - C.E.	For new position	1,500
<u>Library Books - 5720</u>		
Library	Books	27,000
<u>Equipment Rental - 5423</u>		
Building Maintenance	Large equipment rental	2,000
		<u>\$ 230,800</u>

UNFUNDED CAPITAL NEEDS

The items listed on this page have been identified needed improvements. However, we do not currently have plans to fund these items. Those listed as deferred maintenance are the improvements to existing physical assets. Those listed as technology projects are larger dollar items that will be needed within the next three years, in addition to the normal replacement cycles. Those listed as fund raising opportunities

Deferred Maintenance:	
Re-surface parking lots/entrances	\$ 1,200,000
Demolish Mathis Dorm, Erwin Dorm, Silver Wings Club	450,000
Renovate Viking Dorm	250,000
Renovate and Expand Restrooms in Success Center	50,000
Rehabilitate Elevated Walkway	50,000
	<u>2,000,000</u>
Technology Projects:	
Switch Replacements	125,000
400 New Wireless Access Points	60,000
Replace ITV equipment at Main Campus and South Campus	60,000
APC UPS Backups	25,000
	<u>270,000</u>
Fund Raising Opportunities	
Baseball/Softball Lights & Bleachers	300,000
Baseball/Softball Scoreboards	32,000
	<u>332,000</u>
Total	<u><u>\$ 2,602,000</u></u>
Items Previous on List that will be funded in FY 2016-2017	
Replacement of Chillers	\$ 800,000
Replacement of Phone System,	150,000
	<u><u>\$ 950,000</u></u>



**BUDGET FOR AUXILIARY FUND  
FOR FISCAL YEAR 2016-2017**

	2015 Actual	2016 Budget	2017 Budget	Change	
				\$	%
<b>Revenue:</b>					
Bookstore	\$ 346,203	\$ 350,000	\$ 390,000	\$ 40,000	11.4%
Food Service	59,262	66,000	47,000	(19,000)	-28.8%
Housing	127,049	112,500	106,250	(6,250)	-5.6%
Golf Course	296,195	183,000	-	(183,000)	-100.0%
Other	-	20,800	20,750	(50)	-0.2%
	<u>828,709</u>	<u>732,300</u>	<u>564,000</u>	<u>(168,300)</u>	<u>-23.0%</u>
<b>Expenditures:</b>					
Bookstore	118,601	60,000	115,000	55,000	91.7%
Food Service	34,870	42,125	29,045	(13,080)	-31.1%
Housing	58,789	80,320	57,716	(22,604)	-28.1%
Golf Course	387,039	142,858	-	(142,858)	-100.0%
Other	20,800	20,800	22,500	1,700	8.2%
	<u>620,099</u>	<u>346,103</u>	<u>224,261</u>	<u>(121,842)</u>	<u>-35.2%</u>
<b>Net:</b>					
Bookstore	227,602	290,000	275,000	(15,000)	-5.2%
Food Service	24,392	23,875	17,955	(5,920)	-24.8%
Housing	68,260	32,180	48,534	16,354	50.8%
Golf Course	(90,844)	40,143	-	(40,143)	-100.0%
Other	(20,800)	-	(1,750)	(1,750)	
	<u>208,610</u>	<u>386,198</u>	<u>339,739</u>	<u>(46,459)</u>	<u>-12.0%</u>

AUXILIARY DETAIL

Account #	Description	2015	2016	2017	Change	
		Actual	Budget	Budget	\$	%
<b>Bookstore</b>						
21-21000-00-4700-	Sales - Taxable	90,244	0	0	0	
21-21000-00-4705-	Sales - Non-Taxable	27,636	0	0	0	
21-21000-00-4707-	Commissions	178,323	300,000	340,000	40,000	13.33%
21-21000-00-4708-	Upfront Bonus	50,000	50,000	50,000	0	0.00%
		346,203	350,000	390,000	40,000	11.43%
<b>Administrative Salaries</b>						
21-21000-20-5130-	Administrative Salaries	4,366	0	0	0	
21-21000-20-5140-	Clerical/Staff Salaries	5,033	0	0	0	
21-21000-20-5175-	Other Adjunct	5,894	0	0	0	
21-21000-20-5210-	FICA Matching	1,170	0	0	0	
21-21000-20-5220-	Retirement Matching	1,440	0	0	0	
21-21000-20-5230-	Group Insurance	8,603	0	5,000	5,000	
21-21000-20-5300-	DOE	234	0	50,000	50,000	
21-21000-20-5305-	Communications	96	0	0	0	
21-21000-20-5360-	Credit Card Fees	12,465	0	0	0	
21-21000-20-5390-	Purchases	19,300	0	0	0	
21-21000-00-6529-	Transfer	60,000	60,000	60,000	0	0.00%
		118,601	60,000	115,000	55,000	91.67%
		227,602	290,000	275,000	(15,000)	
<b>Food Service</b>						
22-22000-00-4720-	Commissions	5,945	13,000	5,000	(8,000)	-61.54%
22-22000-00-4723-	Vending	19,565	23,000	12,000	(11,000)	-47.83%
22-22000-00-4726-	Meal Plans	33,752	30,000	30,000	0	0.00%
		59,262	66,000	47,000	(19,000)	-28.79%
<b>Group Insurance</b>						
22-22000-20-5230-	Group Insurance	32,798	40,000	25,000	(15,000)	-37.50%
22-22000-20-5300-	DOE	2,068	2,100	4,000	1,900	90.48%
22-22000-20-5305-	Communications	4	25	45	20	80.00%
		34,870	42,125	29,045	(13,080)	-31.05%
		24,392	23,875	17,955	(5,920)	

Housing									
24-24000-00-4730-	Rent	114,819	97,000	100,000	3,000	3.09%			
24-24000-00-4732-	Application Fee	8,525	8,000	2,200	(5,800)	-72.50%			
24-24000-00-4736-	Payment Fee	3,225	3,500	3,750	250	7.14%			
24-24000-00-4738-	Make Ready Fee	480	4,000	300	(3,700)	-92.50%			
		127,049	112,500	106,250	(6,250)				
24-24000-20-5130-	Auxiliaries	0	0	1,650	1,650				
24-24000-20-5140-	Clerical/Staff Salaries	18,470	18,834	19,080	246	1.31%			
24-24000-20-5175-	Other Adjunct	5,000	4,000	5,000	1,000	25.00%			
24-24000-20-5210-	FICA Matching	1,795	1,436	1,836	400	27.86%			
24-24000-20-5220-	Retirement Matching	1,907	3,500	2,000	(1,500)	-42.86%			
24-24000-20-5230-	Group Insurance	6,452	14,500	6,500	(8,000)	-55.17%			
24-24000-20-5300-	DOE	15,729	12,850	12,000	(850)	-6.61%			
24-24000-20-5305-	Communications	849	700	700	0	0.00%			
24-24000-20-5490-	Electricity	4,905	20,000	5,000	(15,000)	-75.00%			
24-24000-20-5498-	Water/Garbage	968	1,400	2,500	1,100	78.57%			
24-24000-20-5600-	Travel	648	1,000	1,000	0	0.00%			
24-24000-20-5850-	Tuition/Fee Charges	2,066	2,100	2,100	0	0.00%			
		58,789	80,320	57,716	(22,604)	-28.14%			
		68,260	32,180	48,534	16,354				



Golf Course

28-28000-00-4710-	Green Fees	157,099	48,000	0	(48,000)	-100.00%
28-28000-00-4714-	Cart Rental	81,364	22,000	0	(22,000)	-100.00%
28-28000-00-4590-	Sale of Equipment	0	83,000	0	(83,000)	-100.00%
28-28000-00-4716-	Food & Drink	14,794	5,000	0	(5,000)	-100.00%
28-28000-00-4718-	Merchandise Sales	42,634	20,000	0	(20,000)	-100.00%
28-28000-00-4510-	Rental Income	304	5,000	0	(5,000)	-100.00%
		296,195	183,000	0	(183,000)	-100.00%
28-28000-20-5140-	Salaries	49,178	14,000	0	(14,000)	-100.00%
28-28000-20-5160-	Hourly Wages	47,727	13,000	0	(13,000)	-100.00%
28-28000-20-5162-	Hourly Wages- PT	69,653	19,000	0	(19,000)	-100.00%
28-28000-20-5210-	FICA Matching	12,665	3,508	0	(3,508)	-100.00%
28-28000-20-5220-	Retirement Matching	2,911	1,000	0	(1,000)	-100.00%
28-28000-20-5230-	Group Insurance	23,050	6,000	0	(6,000)	-100.00%
28-28000-20-5300-	DOE	3,954	1,000	0	(1,000)	-100.00%
28-28000-20-5305-	Communications	28	100	0	(100)	-100.00%
28-28000-20-5360-	Credit Card Fees	4,548	2,500	0	(2,500)	-100.00%
28-28000-20-5465-	Property Insurance	2,625	5,000	0	(5,000)	-100.00%
28-28000-20-5435-	Ground Supplies	9,902	1,000	0	(1,000)	-100.00%
28-28000-20-5473-	Seed, Sand, Sod	4,353	0	0	0	
28-28000-20-5426-	Fertilizer	8,480	0	0	0	
28-28000-20-5439-	Irrigation Repairs	3,049	0	0	0	
28-28000-20-5423-	Equipment Rental	45,233	65,000	0	(65,000)	-100.00%
28-28000-20-5490-	Electricity	20,479	6,000	0	(6,000)	-100.00%
28-28000-20-5498-	Water/Garbage	5,872	1,500	0	(1,500)	-100.00%
28-28000-20-5432-	Oil, Gas, Filters	6,670	1,000	0	(1,000)	-100.00%
28-28000-20-5450-	Vehicle Repair Parts	18,293	1,000	0	(1,000)	-100.00%
28-28000-20-5390-	Purchases	40,525	0	0	0	
28-28000-20-5391-	Purchases - Food	2,283	750	0	(750)	-100.00%
28-28000-20-5392-	Purchases - Beverages	4,535	1,500	0	(1,500)	-100.00%
28-28000-20-5600	Travel	1,026	0	0	0	
		387,039	142,858	0	(142,858)	-100.00%
		(90,844)	40,143	0	(40,143)	

Other									
29-29600-20-5350-	Miscellaneous	0	500	500	0	0.00%			
29-29700-00-4590-	Return Check Fee	0	300	250	(50)	-16.67%			
29-29600-00-6421-	Transfer	0	20,000	20,000	0	0.00%			
		0	20,800	20,750	(50)				
29-29700-20-5300-	DOE	1,992	800	500	(300)	-37.50%			
29-29600-20-5350-	Institutional Memberships	18,224	20,000	22,000	2,000	10.00%			
		20,800	20,800	22,500	1,700				
		(20,800)	0	(1,750)	(1,750)				
	TOTAL AUXILIARES	208,610	386,198	339,739	(46,459)				